







Annexes

The following documents were prepared during gathering of data for this Evaluation Report.











Annex 1 Completed Checklists

Checklist for SMIS:

Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
1. Ease of use				
1.1. Users' general opinion regarding the ease of use	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to use" and 5 is "very easy to use")	2.95	No	The result is close to the limit for accomplishment, but it should be also regarded in correlation with the other results.
1.2. Average number of training days required to get a new user prepared	Maximum 2 days	10.97 days	No	The result is an absolute number and it should be regarded with a big margin of tolerance.
1.3. Average number of weeks required to get a new user fully accommodated with the system (proper accomplishment of all tasks without help)	Maximum 4 weeks	5.42 weeks	No	The result is an absolute number and it should be regarded with a big margin of tolerance.
2. Administrative burden				
2.1. Estimation of relative difference between the time required to fulfil the daily tasks using the system and the time required to fulfil the same tasks without using the system	Negative average value (decrease of time required in the case when the system is used)	-0.11%	Yes	Too close to the limit for accomplishment
2.2. Estimation of relative difference between the average work time consumed by a beneficiary in relation with the authorities (including the preparatory work), in the case	Negative average value (decrease of time required in the case when the system is used)	Not applicable	Not applicable	Beneficiaries are not users of this system.











Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
when the system is used and in the				
case when no information system is				
used				
3. General usefulness				
3.1. Users' general opinion regarding the usefulness of the system for their daily activity	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.53	Yes	
3.2. Relevance of the data content for the users' needs	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.24	Yes	Too close to the limit for accomplishment
3.3. Usefulness of the reports generated by the system	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.03	Yes	Too close to the limit for accomplishment
4. Data querying				
4.1. Availability of functions for searching individual data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no search functions" and 5 is "plenty of search functions")	3.03	Yes	Too close to the limit for accomplishment
4.2. Availability of functions for listing a subset of a data collection (filtering)	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions")	3.16	Yes	Too close to the limit for accomplishment
4.3. Users' general opinion regarding the ease of retrieving needed data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data")	3.22	Yes	Too close to the limit for accomplishment









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
5. Data aggregation				
5.1. Availability of functions for aggregating data	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions")	3.00	Yes	Too close to the limit for accomplishment
5.2. Availability of predefined reports	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports")	2.56	No	
5.3. Availability of functions for building customised reports	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports")	2.66	Yes	This result is due to insufficient knowledge about the "ART4SMIS" tool, among too many users.
6. Data quality				
6.1. Data input is based on trustworthy sources and clear procedures	All relevant input data are extracted from verifiable sources (e.g. documents), based on exact procedures that guide users how to find needed data	100.00% of "yes" answers	Yes	
6.2. Input data are validated properly	All relevant input data are validated before being used by the system	84.40% of "yes" answers	Yes	The result is good enough from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
6.3. Checks are available to allow detection of errors	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no checks available" and 5 is "plenty of checks available")	2.94	No	
6.4. Required data are available in	Average value of at least 3 (on a scale from 1 to 5, where	4.03	Yes	









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
due time for the final recipients	1 is "never available in due time" and 5 is "always available in due time")			
7. Data security				
7.1. Only authenticated users are allowed to access non-public data or to modify data	No anonymous users may access non-public data or modify data	93.80% of "yes" answers	Yes	The result is good enough from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
7.2. Each user is limited to a specific set of access rights, for specific sections of the system	All users are restricted by specific access rights	90.60% of "yes" answers	Yes	The result is good enough from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
7.3. Communication channels used for exchanging sensitive data (e.g. personal data, financial data etc.) between various parts of the system are protected	All sensitive communication channels are protected	87.50% of "yes" answers	Yes	The result is good enough from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
8. System stability8.1. Average downtime of the system in a month	Less than 2 hours	8.75 hours/month	No	The result is an absolute number and it should be regarded with a big margin of tolerance.
8.2. Frequency of major failures of the system (requiring the intervention of administrators for restoring the	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	4.28	Yes	
system)	A		NI-	
8.3. Frequency of significant malfunctions impeding the proper use of the system	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	3.43	No	
9. Technology				









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going	Comment	
			implementation		
9.1. Hardware	Descriptive	Servers hosted in a specialised data-centre, compliant with current security standards. Resources in the central node are exceeding the current needs and they can be expanded easily. Access is restricted within a dedicated private network available across all participant institutions.			
9.2. Software	Descriptive	Web-based system Built on Java and Oracle databases			
9.3. Special characteristics (e.g. no	Descriptive	Servers are hosted in a virtualised environment, allowing for easy scalability.			
single point of failure, virtualisation)					

Checklist for ActionWeb + ASEP + SIMPOSDRU:

Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
1. Ease of use				
1.1. Users' general opinion regarding the ease of use	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to use" and 5 is "very easy to use")	3.57	Yes	
1.2. Average number of training days required to get a new user prepared	Maximum 2 days	2.00 days	Yes	The result is an absolute number and it should be regarded with a big margin of tolerance.
1.3. Average number of weeks required to get a new user fully accommodated with the system (proper accomplishment of all tasks without help)	Maximum 4 weeks	1.33 weeks	Yes	The result is an absolute number and it should be regarded with a big margin of tolerance.
2. Administrative burden				
2.1. Estimation of relative difference	Negative average value	-6.47%	Yes	











Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
between the time required to fulfil the	(decrease of time required in			
daily tasks using the system and the	the case when the system is used)			
time required to fulfil the same tasks	,			
without using the system				
2.2. Estimation of relative difference	Negative average value	-3.18%	Yes	
between the average work time	(decrease of time required in the case when the system is			
consumed by a beneficiary in	used)			
relation with the authorities (including				
the preparatory work), in the case				
when the system is used and in the				
case when no information system is				
used				
3. General usefulness				
3.1. Users' general opinion regarding	Average value of at least 3 (on a scale from 1 to 5, where	4.02	Yes	
the usefulness of the system for their	1 is "completely useless" and			
daily activity	5 is "very useful")			
3.2. Relevance of the data content	Average value of at least 3 (on a scale from 1 to 5, where	3.67	Yes	
for the users' needs	1 is "completely useless" and			
	5 is "very useful")			
3.3. Usefulness of the reports	Average value of at least 3 (on a scale from 1 to 5, where	3.04	Yes	Too close to the limit for accomplishment
generated by the system	1 is "completely useless" and			
	5 is "very useful")			
4. Data querying	A		V.	To death the Board
4.1. Availability of functions for	Average value of at least 3 (on a scale from 1 to 5, where	3.33	Yes	Too close to the limit for accomplishment
searching individual data	1 is "no search functions" and			
	5 is "plenty of search			









Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On-	Comment
docomplication	mom quodiomiumos	implementation	
functions")		•	
Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions")	2.00	Yes	The result ignores the features of the reporting tool included in SIMPOSDRU, which provides extensive features in this area.
Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data")	3.38	Yes	Too close to the limit for accomplishment
Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions")	2.33	Yes	The result ignores the features of the reporting tool included in SIMPOSDRU, which provides extensive features in this area.
Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports")	2.00	Yes	The result ignores the features of the reporting tool included in SIMPOSDRU, which provides extensive features in this area.
	2.00	Yes	The result ignores the features of the reporting tool
on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports")			included in SIMPOSDRU, which provides extensive features in this area.
All relevant input data are extracted from verifiable sources (e.g. documents), based on exact procedures	100.00% of "yes" answers	Yes	
	functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports") All relevant input data are extracted from verifiable sources (e.g. documents),	functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports") All relevant input data are extracted from verifiable sources (e.g. documents), based on exact procedures	from questionnaires going implementation functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data") Average value of at least 2 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions") Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports") Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports" and 5 is "plenty of functions for building customised reports") All relevant input data are extracted from verifiable sources (e.g. documents), based on exact procedures









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
	needed data			
6.2. Input data are validated properly	All relevant input data are validated before being used by the system	66.70% of "yes" answers	Yes	The result should be regarded from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
6.3. Checks are available to allow	Average value of at least 3	2.33	No	
detection of errors	(on a scale from 1 to 5, where 1 is "no checks available" and 5 is "plenty of checks available")			
6.4. Required data are available in due time for the final recipients	Average value of at least 3 (on a scale from 1 to 5, where 1 is "never available in due time" and 5 is "always available in due time")	4.67	Yes	
7. Data security				
7.1. Only authenticated users are allowed to access non-public data or to modify data	No anonymous users may access non-public data or modify data	100.00% of "yes" answers	Yes	
7.2. Each user is limited to a specific set of access rights, for specific sections of the system	All users are restricted by specific access rights	66.70% of "yes" answers	Yes	The result should be regarded from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
7.3. Communication channels used for exchanging sensitive data (e.g. personal data, financial data etc.) between various parts of the system	All sensitive communication channels are protected	66.70% of "yes" answers	Yes	The result should be regarded from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
are protected				
8. System stability				
8.1. Average downtime of the system	Less than 2 hours	2.67 hours/month	Yes	The result is an absolute number and it should be regarded with a big margin of tolerance.









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
in a month				
8.2. Frequency of major failures of	Average value of at least 4	4.67	Yes	
the system (requiring the intervention	(on a scale from 1 to 5, where 1 is "very frequently" and 5 is			
of administrators for restoring the	"never")			
system)				
8.3. Frequency of significant	Average value of at least 4	3.64	No	
malfunctions impeding the proper	(on a scale from 1 to 5, where 1 is "very frequently" and 5 is			
use of the system	"never")			
9. Technology				
9.1. Hardware	Descriptive	All the servers (for al	•	hosted by STS and maintained by each system's own provider.
9.2. Software	Descriptive	All the three systems are web-based systems, accessible from Internet.		
9.3. Special characteristics (e.g. no	Descriptive		No	t applicable
single point of failure, virtualisation)				

Checklist for SPCDR:

Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
1. Ease of use				
1.1. Users' general opinion regarding the ease of use	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to use" and 5 is "very easy to use")	3.63	Yes	
1.2. Average number of training days	Maximum 2 days	5.50 days	Yes	The result is an absolute number and it should be











Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
required to get a new user prepared				regarded with a big margin of tolerance. Also it should be correlated with the other results and with the knowledge gathered from documentation and interviews.
1.3. Average number of weeks	Maximum 4 weeks	10.25 weeks	Yes	The result is an absolute number and it should be
required to get a new user fully				regarded with a big margin of tolerance. Also it should be correlated with the other results and
accommodated with the system				with the knowledge gathered from documentation and
(proper accomplishment of all tasks				interviews.
without help)				
2. Administrative burden				
2.1. Estimation of relative difference	Negative average value (decrease of time required in	-6.25%	Yes	
between the time required to fulfil the	the case when the system is			
daily tasks using the system and the	used)			
time required to fulfil the same tasks				
without using the system				
2.2. Estimation of relative difference	Negative average value (decrease of time required in	Not applicable	Not applicable	Beneficiaries are not users of this system.
between the average work time	the case when the system is			
consumed by a beneficiary in	used)			
relation with the authorities (including				
the preparatory work), in the case				
when the system is used and in the				
case when no information system is				
used				
3. General usefulness				
3.1. Users' general opinion regarding	Average value of at least 3 (on a scale from 1 to 5, where	4.50	Yes	
the usefulness of the system for their	1 is "completely useless" and			
daily activity	5 is "very useful")			









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
3.2. Relevance of the data content for the users' needs	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.85	Yes	
3.3. Usefulness of the reports generated by the system	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.38	Yes	Too close to the limit for accomplishment
4. Data querying				
4.1. Availability of functions for searching individual data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no search functions" and 5 is "plenty of search functions")	3.25	Yes	Too close to the limit for accomplishment
4.2. Availability of functions for listing a subset of a data collection (filtering)	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions")	3.00	Yes	Too close to the limit for accomplishment
4.3. Users' general opinion regarding the ease of retrieving needed data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data")	3.50	Yes	
5. Data aggregation				
5.1. Availability of functions for aggregating data	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions")	3.25	Yes	Too close to the limit for accomplishment
5.2. Availability of predefined reports	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined	3.50	Yes	









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
	reports")		•	
5.3. Availability of functions for building customised reports	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports")	3.50	Yes	
6. Data quality				
6.1. Data input is based on trustworthy sources and clear procedures	All relevant input data are extracted from verifiable sources (e.g. documents), based on exact procedures that guide users how to find needed data	100.00% of "yes" answers	Yes	
6.2. Input data are validated properly	All relevant input data are validated before being used by the system	50.00% of "yes" answers	No	
6.3. Checks are available to allow detection of errors	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no checks available" and 5 is "plenty of checks available")	3.00	Yes	Too close to the limit for accomplishment
6.4. Required data are available in	Average value of at least 3	4.25	Yes	
due time for the final recipients	(on a scale from 1 to 5, where 1 is "never available in due time" and 5 is "always available in due time")			
7. Data security				
7.1. Only authenticated users are allowed to access non-public data or to modify data	No anonymous users may access non-public data or modify data	100.00% of "yes" answers	Yes	
7.2. Each user is limited to a specific	All users are restricted by specific access rights	100.00% of "yes"	Yes	









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
set of access rights, for specific sections of the system		answers		
7.3. Communication channels used for exchanging sensitive data (e.g. personal data, financial data etc.) between various parts of the system are protected	All sensitive communication channels are protected	100.00% of "yes" answers	Yes	
8. System stability				
8.1. Average downtime of the system in a month	Less than 2 hours	1.00 hours/month	Yes	The result is an absolute number and it should be regarded with a big margin of tolerance.
8.2. Frequency of major failures of the system (requiring the intervention of administrators for restoring the system)	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	4.67	Yes	
8.3. Frequency of significant malfunctions impeding the proper use of the system	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	4.34	Yes	
9. Technology				
9.1. Hardware	Descriptive	Servers hosted by APDRP, by its own IT Department Accessible from internal networks of the central office and all regional and county offices, connected through a dedicated network provided by STS; MA accesses the system through a VPN		
9.2. Software	Descriptive	Web-based system, built around Oracle databases		
9.3. Special characteristics (e.g. no single point of failure, virtualisation)	Descriptive		No	t applicable









Checklist for SIMPOP:

Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
1. Ease of use				
1.1. Users' general opinion regarding the ease of use	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to use" and 5 is "very easy to use")	3.88	Yes	
1.2. Average number of training days required to get a new user prepared	Maximum 2 days	6.5 days	Yes	The result is an absolute number and it should be regarded with a big margin of tolerance. Also it should be correlated with the other results and with the knowledge gathered from documentation and interviews.
1.3. Average number of weeks	Maximum 4 weeks	3.00 weeks	Yes	The result is an absolute number and it should be
required to get a new user fully				regarded with a big margin of tolerance.
accommodated with the system				
(proper accomplishment of all tasks				
without help)				
2. Administrative burden				
2.1. Estimation of relative difference	Negative average value	-4.11%	Yes	
between the time required to fulfil the	(decrease of time required in the case when the system is			
daily tasks using the system and the	used)			
time required to fulfil the same tasks				
without using the system				
2.2. Estimation of relative difference	Negative average value	Not applicable	Not applicable	Beneficiaries are not users of this system.
between the average work time	(decrease of time required in the case when the system is			
consumed by a beneficiary in	used)			
relation with the authorities (including				
the preparatory work), in the case				









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
when the system is used and in the				
case when no information system is				
used				
3. General usefulness				
3.1. Users' general opinion regarding the usefulness of the system for their daily activity	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	4.20	Yes	
3.2. Relevance of the data content for the users' needs	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	4.49	Yes	
3.3. Usefulness of the reports generated by the system	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	4.18	Yes	
4. Data querying				
4.1. Availability of functions for searching individual data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no search functions" and 5 is "plenty of search functions")	3.75	Yes	
4.2. Availability of functions for listing a subset of a data collection (filtering)	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions")	3.50	Yes	
4.3. Users' general opinion regarding the ease of retrieving needed data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data")	4.00	Yes	









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
5. Data aggregation				
5.1. Availability of functions for aggregating data	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions")	3.50	Yes	
5.2. Availability of predefined reports	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports")	3.75	Yes	
5.3. Availability of functions for building customised reports	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports")	3.33	Yes	Too close to the limit for accomplishment
6. Data quality	-			
6.1. Data input is based on trustworthy sources and clear procedures	All relevant input data are extracted from verifiable sources (e.g. documents), based on exact procedures that guide users how to find needed data	100.00% of "yes" answers	Yes	
6.2. Input data are validated properly	All relevant input data are validated before being used by the system	100.00% of "yes" answers	Yes	
6.3. Checks are available to allow detection of errors	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no checks available" and 5 is "plenty of checks available")	4.00	Yes	
6.4. Required data are available in	Average value of at least 3 (on a scale from 1 to 5, where	4.75	Yes	









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
due time for the final recipients	1 is "never available in due time" and 5 is "always available in due time")			
7. Data security				
7.1. Only authenticated users are allowed to access non-public data or to modify data	No anonymous users may access non-public data or modify data	100.00% of "yes" answers	Yes	
7.2. Each user is limited to a specific set of access rights, for specific sections of the system	All users are restricted by specific access rights	100.00% of "yes" answers	Yes	
7.3. Communication channels used for exchanging sensitive data (e.g. personal data, financial data etc.) between various parts of the system are protected	All sensitive communication channels are protected	75.00% of "yes" answers	Yes	The result is good enough from the statistical point of view and it should be correlated with the knowledge gathered from documentation and interviews.
8. System stability				
8.1. Average downtime of the system in a month	Less than 2 hours	5.75 hours/month	Yes	The result is an absolute number and it should be regarded with a big margin of tolerance. Also it should be correlated with the other results and with the knowledge gathered from documentation and interviews.
8.2. Frequency of major failures of the system (requiring the intervention of administrators for restoring the	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	5.00	Yes	
system)				
8.3. Frequency of significant malfunctions impeding the proper use of the system	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	4.45	Yes	









Check	Criterion for	Result synthesized	Status – Yes/No/On-	Comment	
	accomplishment	from questionnaires	going implementation		
9. Technology					
9.1. Hardware	Descriptive	Servers hosted in a secured location of the Ministry of Agriculture and Rural Development (MARD) and maintained by the provider of the system Accessible from internal networks of the central office and all regional offices, connected through a dedicated network provided by STS; extended through VPN to all other institutions using the system (Audit Authority, Certification Authority, Paying Agency, other directorates of MARD)			
9.2. Software	Descriptive	Web-based system Built on Java and Oracle databases			
9.3. Special characteristics (e.g. no	Descriptive	Not applicable			
single point of failure, virtualisation)					

Checklist for MIS-ETC:

Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
1. Ease of use				
1.1. Users' general opinion regarding the ease of use	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to use" and 5 is "very easy to use")	2.25	No	
1.2. Average number of training days required to get a new user prepared	Maximum 2 days	7.00 days	No	The result is an absolute number and it should be regarded with a big margin of tolerance.
1.3. Average number of weeks required to get a new user fully accommodated with the system (proper accomplishment of all tasks)	Maximum 4 weeks	6.00 weeks	No	The result is an absolute number and it should be regarded with a big margin of tolerance.











Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
without help)				
2. Administrative burden				
2.1. Estimation of relative difference	Negative average value (decrease of time required in	+2.50%	No	
between the time required to fulfil the	the case when the system is			
daily tasks using the system and the	used)			
time required to fulfil the same tasks				
without using the system				
2.2. Estimation of relative difference	Negative average value (decrease of time required in	Not applicable	Not applicable	Beneficiaries are not users of this system.
between the average work time	the case when the system is			
consumed by a beneficiary in	used)			
relation with the authorities (including				
the preparatory work), in the case				
when the system is used and in the				
case when no information system is				
used				
3. General usefulness				
3.1. Users' general opinion regarding the usefulness of the system for their daily activity	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.25	Yes	Too close to the limit for accomplishment
3.2. Relevance of the data content for the users' needs	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	3.70	Yes	
3.3. Usefulness of the reports generated by the system	Average value of at least 3 (on a scale from 1 to 5, where 1 is "completely useless" and 5 is "very useful")	2.25	No	
4. Data guerying				









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
4.1. Availability of functions for searching individual data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no search functions" and 5 is "plenty of search functions")	2.00	No	
4.2. Availability of functions for listing a subset of a data collection (filtering)	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no filtering functions" and 5 is "plenty of filtering functions")	2.00	No	Interpolated value with the results obtained for the very similar SMIS system (due to the very small pool of data available for MIS-ETC) and correlated with the knowledge gathered from documentation and interviews
4.3. Users' general opinion regarding the ease of retrieving needed data	Average value of at least 3 (on a scale from 1 to 5, where 1 is "very difficult to retrieve data" and 5 is "very easy to retrieve data")	2.25	No	
5. Data aggregation				
5.1. Availability of functions for aggregating data	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no aggregate functions" and 5 is "plenty of aggregate functions")	3.00	Yes	
5.2. Availability of predefined reports	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no predefined reports" and 5 is "plenty of predefined reports")	4.00	Yes	Interpolated value with the results obtained for the very similar SMIS system (due to the very small pool of data available for MIS-ETC) and correlated with the knowledge gathered from documentation and interviews
5.3. Availability of functions for building customised reports	Average value of at least 2 (on a scale from 1 to 5, where 1 is "no functions for building customised reports" and 5 is "plenty of functions for building customised reports")	3.00	Yes	Interpolated value with the results obtained for the very similar SMIS system (due to the very small pool of data available for MIS-ETC) and correlated with the knowledge gathered from documentation and interviews
6. Data quality				
6.1. Data input is based on	All relevant input data are	100.00% of "yes"	Yes	Interpolated value with the results obtained for the









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going	Comment
	accomplishment	nom questionnaires	implementation	
trustworthy sources and clear procedures	extracted from verifiable sources (e.g. documents), based on exact procedures that guide users how to find needed data	answers		very similar SMIS system (due to the very small pool of data available for MIS-ETC) and correlated with the knowledge gathered from documentation and interviews
6.2. Input data are validated properly	All relevant input data are validated before being used by the system	100.00% of "yes" answers	Yes	
6.3. Checks are available to allow detection of errors	Average value of at least 3 (on a scale from 1 to 5, where 1 is "no checks available" and 5 is "plenty of checks available")	2.00	No	
6.4. Required data are available in due time for the final recipients	Average value of at least 3 (on a scale from 1 to 5, where 1 is "never available in due time" and 5 is "always available in due time")	3.50	Yes	Interpolated value with the results obtained for the very similar SMIS system (due to the very small pool of data available for MIS-ETC) and correlated with the knowledge gathered from documentation and interviews
7. Data security				
7.1. Only authenticated users are allowed to access non-public data or to modify data	No anonymous users may access non-public data or modify data	100.00% of "yes" answers	Yes	
7.2. Each user is limited to a specific set of access rights, for specific sections of the system	All users are restricted by specific access rights	100.00% of "yes" answers	Yes	
7.3. Communication channels used for exchanging sensitive data (e.g. personal data, financial data etc.) between various parts of the system are protected	All sensitive communication channels are protected	100.00% of "yes" answers	Yes	









Check	Criterion for accomplishment	Result synthesized from questionnaires	Status – Yes/No/On- going implementation	Comment
8. System stability				
8.1. Average downtime of the system in a month	Less than 2 hours	36.00 hours/month	No	The result is an absolute number and it should be regarded with a big margin of tolerance.
8.2. Frequency of major failures of the system (requiring the intervention of administrators for restoring the system)	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	4.50	Yes	Interpolated value with the results obtained for the very similar SMIS system (due to the very small pool of data available for MIS-ETC) and correlated with the knowledge gathered from documentation and interviews
8.3. Frequency of significant malfunctions impeding the proper use of the system	Average value of at least 4 (on a scale from 1 to 5, where 1 is "very frequently" and 5 is "never")	4.00	Yes	
9. Technology				
9.1. Hardware	Descriptive	Resources in the ce	ntral node are exceeding	entre, compliant with current security standards. If the current needs and they can be expanded easily. If the network available across all participant institutions.
9.2. Software	Descriptive		Web-	based system and Oracle databases
9.3. Special characteristics (e.g. no single point of failure, virtualisation)	Descriptive	Servers a		l environment, allowing for easy scalability.









Annex 2 Questionnaires

Electronic Systems Questionnaire for Coordinators or Administrators within Authorities

A. Identification

A.1. (Operational	programme
,	oporanona.	programmo

/ \. . \	eperational programme
¤	ROP
¤	SOP IEC
¤	SOP Environment
¤	SOP Transport
¤	SOP HRD
¤	OP ACD
¤	ОРТА
¤	NPRD
¤	OPF
¤	CBC RO-BG
¤	CBC RO-SRB
¤	CBC RO-UA-MD
¤	CBC Black Sea Basin
¤	Other – Please, name it:

A.2. Type of Authority

(one choice only)

¤	Management Authority
n	Intermediate Body
¤	Certification Authority
¤	Audit Authority
n	Other – Please, name it:

A.3. Which of the following electronic systems do you use?

(one choice only)

10000	y _/
n	SMIS
n	ActionWeb
¤	Web application for uploading of financing requests for SOP IEC - Axis 1
n	Web application for uploading of financing requests for SOP IEC - Axis 2











¤	Web application for uploading of financing requests for SOP IEC - Axis 3
¤	SPCDR
¤	SIMPOP
¤	MIS-ETC (the information system for CBC RO-BG, CBC RO-SE, CBC RO-UA-MD, CBC Black Sea Basin)
¤	SIMPOSDRU
¤	Other system – Please, name it:

B. Usage

B.1. How easy is to use the system? (based on the general opinion of the users you coordinate/supervise/manage)

1	2	3	4	5	I don' know /
(very difficult to	(rather difficult to	(medium rating)	(rather easy to	(very easy to	N.A.
use)	use)		use)	use)	

B.2. What is the average number of training days required to get a new user prepared? (count only for regular users; approximation based on data from previous training sessions and data from evaluations for future needed training sessions)

(input here your estimation on the average number of training days)

B.3. What is the average number of weeks required to get a new user fully accommodated with the system (proper accomplishment of all tasks without help)? (count only for regular users; approximation based on your experience with the users you coordinate/supervise/manage)

(input here your estimation on the average number of weeks)

B.4. How do you evaluate the total time required for the fulfilment of the daily tasks using the system, by comparison to the time that would have been needed to fulfil the same tasks without using the system? (general approximation at the level of the group of users you coordinate/supervise/manage)

It takes a lot less	It takes less time	No significant	It takes more	It takes much	I don' know /
time by using the	by using the	difference	time by using the	more time by	N.A.
system	system		system	using the system	

B.5. How do you rate the general usefulness of the system? (based on the general opinion of the users you coordinate/supervise/manage)

1	2	3	4	5	I don' know /
(completely	(rather useless)	(medium rating)	(rather useful)	(very useful)	N.A.
useless)					

B.6. Does the system contain all the data required for the fulfilment of the purpose of the system?











	SOVERING HOMENIET						
1 (not at all)	2 (too few)	3 (medium rating)	4 (most of them)	5 (almost everything)	I don' know / N.A.		
B.7. Are there u	seless data in the	system?					
1 (most of the data are useless)	2 (many)	3 (medium rating)	4 (only few)	5 (almost everything is useful)	I don' know / N.A.		
B.8. Do the repo	orts generated by	the system cover	the users' needs	?			
1 (not at all)	2 (too little)	3 (medium rating)	4 (most of the needs)	5 (almost all the needs)	I don' know / N.A.		
C. Features C.1. How do you	u rate the availabi	lity of functions fo	or searching indivi	dual data?			
1 (no search functions)	2 (few search functions)	3 (medium rating)	4 (enough search functions)	5 (plenty of search functions)	I don' know / N.A.		
C.2. How do vou	u rate the availabi	lity of functions fo	or listing a subset	of a data collectio	n (filterina)?		
1 (no filtering functions)	2 (few filtering functions)	3 (medium rating)	4 (enough filtering functions)	5 (plenty of filtering functions)	I don' know / N.A.		
	is to retrieve the inate/supervise/m		ne system? (base	ed on the general	opinion of the		
1 (very difficult)	2 (rather difficult)	3 (medium rating)	4 (rather easy)	5 (very easy)	I don' know / N.A.		
C.4. How do you	rate the availabi	lity of functions fo	r aggregating dat	a?			
1 (no aggregate functions)	2 (few aggregate functions)	3 (medium rating)	4 (enough aggregate functions)	5 (plenty of aggregate functions)	I don' know / N.A.		
C.5. How do you	u rate the availabi	lity of predefined	reports?				
1 (no predefined reports)	2 (few predefined reports)	3 (medium rating)	4 (enough predefined	5 (plenty of predefined	I don' know / N.A.		











				reports)	reports)	
C.6.	How do yοι	rate the availabi	lity of functions for	r building custom	ised reports?	
1		2	3	4	5	I don' know /
(no fu	nctions)	(few functions)	(medium rating)	(enough functions)	(plenty of functions)	N.A.
<u>D. D</u> a	ata quality					
		•			es (e.g. original	documents or
		, otrier trustable s	ources of data et	u.) <u>f</u>		
¤	Yes					
¤	Mostly yes					
¤	Mostly no					
¤	No					
n	I don' know	/ N.A.				
	Are all rele		collected accordin	gly to exact proc	edures that guide	users how to
¤	Yes					
¤	Mostly yes					
¤	Mostly no					
¤	No					
¤	I don' know	/ N.A.				
		ant input data va	lidated before be	ing used by the sy	/stem?	
¤	Yes					
¤	No					
¤	I don' know	/ N.A.				
D.4.	How do you	ı rate the availabi	lity of checks that	allow the detection	on of errors?	
1	-	2	3	4	5	I don' know /
	necks)	(few checks)	(medium rating)	(enough checks)	(plenty of checks)	N.A.
D.5.	How do you	u rate the timely a	availability of data	at the final recipi	ents? (general ap	proximation at

the level of the group of users you coordinate/supervise/manage) I don' know /









(almost never	(only seldom	(medium rating)	(usually	(almost always	N.A.
available in due	available in due		available in due	available in due	
time)	time)		time)	time)	

<u>E. Da</u>	ata security					
E.1. (Can an ano	nymous user (no	t authenticated) a	ccess non-public	data or modify so	me data?
¤	Yes	`	,	·	·	
¤	No					
¤	I don' know	/ N.A.				
E.2. /	Are there a	ny users that are	not restricted by o	own specific acce	ss rights?	
n	Yes					
¤	No					
¤	I don' know	/ N.A.				
			ation channels pro a between variou	•	re communication	channels are
g g	Yes	ging schsilive dat	a between variou	o parto or the oyo	tomj	
¤	No					
¤	I don' know	/ N.A.				
F. St	ability					
- 4 \	A/I4 :- 4I			i		navonala al ta d
		cimal separator)	ne or the system	, in a month? (m	easured in hours	, rounded to 1
			the average number	er of hours of dowr	ntime, rounded to 1	digit after the
	decimal sep					
E O I	Jour frague	nt are the malfun	ctions that impede	the proper use of	of the avetem?	
	now freque	2	3	4	5	I don't know /
1 (very	frequent)	(rather frequent)	(medium rating)	(seldom)	(very seldom)	I don' know / N.A.
		<u> </u>	<u> </u>			
F.3.	How freque	ent are the major	failures of the s	ystem (requiring	special interventi	on in order to

F.3. How frequent are the major failures of the system	(requiring special intervention in order to
restore the normal functionality of the system)?	

1	2	3	4	5	I don' know /
(very frequent)	(rather frequent)	(medium rating)	(seldom)	(very seldom)	N.A.











Electronic Systems Questionnaire for Regular Users within Authorities

A. Identification

A.1. Operational programme

7 (. 1	Operational programme
¤	ROP
¤	SOP IEC
¤	SOP Environment
¤	SOP Transport
¤	SOP HRD
¤	OP ACD
¤	ОРТА
¤	NPRD
¤	OPF
¤	CBC RO-BG
¤	CBC RO-SRB
¤	CBC RO-UA-MD
¤	CBC Black Sea Basin
¤	Other – Please, name it:

A.2. Type of Authority

(one choice only)

10.10	one or y
¤	Management Authority
¤	Intermediate Body
¤	Certification Authority
¤	Audit Authority
¤	Other – Please, name it:

A.3. Which of the following electronic systems do you use?

(one choice only)

¤	SMIS
¤	ActionWeb
¤	Web application for uploading of financing requests for SOP IEC - Axis 1
¤	Web application for uploading of financing requests for SOP IEC - Axis 2
¤	Web application for uploading of financing requests for SOP IEC - Axis 3











¤	SPCDR
¤	SIMPOP
¤	MIS-ETC (the information system for CBC RO-BG, CBC RO-SE, CBC RO-UA-MD, CBC Black Sea Basin)
¤	SIMPOSDRU
¤	Other system – Please, name it:

B. About the electronic system

B.1. What is your opinion on how easy is to use the system?

1	2	3	4	5	I don' know /
(very difficult to	(rather difficult to	(medium rating)	(rather easy to	(very easy to	N.A.
use)	use)		use)	use)	

B.2. How do you evaluate the time required to fulfil your tasks using the system by comparison to the time that would have been needed to fulfil the same tasks without using the system?

It takes a lot less	It takes less time	No significant	It takes more	It takes much	I don' know /
time by using the	by using the	difference	time by using the	more time by	N.A.
system	system		system	using the system	

B.3. How do you rate the usefulness of the system?

1	2	3	4	5	I don' know /
(completely	(rather useless)	(medium rating)	(rather useful)	(very useful)	N.A.
useless)					

B.4. Does the system contain all the data required for the fulfilment of the purpose of the system?

1	2	3	4	5	I don' know /
(not at all)	(too few)	(medium rating)	(most of them)	(almost	N.A.
				everything)	

B.5. Are there useless data in the system?

		-,			
1	2	3	4	5	I don' know /
(most of the data	(many)	(medium rating)	(only few)	(almost	N.A.
are useless)				everything is	
				useful)	

B.6. Do the reports generated by the system cover the users' needs?

1	2	3	4		5	I don' know /
(not at all)	(too little)	(medium rating)	(most	of the	(almost all th	e N.A.
			needs)		needs)	











B.7. How easy is to retrieve the data you need in the system?

1	2	3	4	5	I don' know /
(very difficult)	(rather difficult)	(medium rating)	(rather easy)	(very easy)	N.A.

B.8. How often did you meet a significant malfunction of the system that impeded its proper use?

1 2 (rather frequently)	3 (medium rating)	4 (seldom)	5 (almost never)	I don' know / N.A.
-------------------------	-------------------	------------	------------------	-----------------------











Electronic Systems Questionnaire for Beneficiaries

(the questions related to electronic systems, which are included in the common questionnaire for administrative capacity and electronic systems, addressed to beneficiaries)

A. Identification

A.1. Operational programme

[this question is already included by the Administrative Capacity Questionnaire]

A.2. Type of Beneficiary

[this question is already included by the Administrative Capacity Questionnaire]

A.3. Which of the following electronic systems do you use for reporting to / exchange data with authorities?

(one choice only)

(One	cnoice only)			
¤	SMIS / MySMIS			
¤	ActionWeb			
¤	Web application for uploading of financing requests for SOP IEC - Axis 1			
¤	Web application for uploading of financing requests for SOP IEC - Axis 2			
¤	Web application for uploading of financing requests for SOP IEC - Axis 3			
¤	SPCDR			
¤	SIMPOP			
¤	Web-application for MIS-ETC (e-Submission / e-Monitoring for CBC RO-BG, CBC RO-SE, CBC RO-UA-MD, CBC Black Sea Basin)			
¤	SIMPOSDRU			
¤	Other system – Please, name it:			
α	There is no electronic system I can use for reporting to / exchange data with authorities. [In this case, skip the entire section "B. About the electronic system" of the questionnaire.]			
¤	I don't use any, although there is such an electronic system for Beneficiaries. [In this case, skip the entire section "B. About the electronic system" of the questionnaire.]			

B. About the electronic system

B.1. What is your opinion on how easy is to use the system?

1	2	3	4	5	I don' know /
(very difficult to	(rather difficult to	(medium rating)	(rather easy to	(very easy to	N.A.
use)	use)		use)	use)	

B.2. How do you evaluate the time required to fulfil your tasks using the system by comparison to the time that would have been needed to fulfil the same tasks without using the system?











It takes a lot less	It takes less time	No significant	It takes more	It takes much	I don' know /
time by using the	by using the	difference	time by using the	more time by	N.A.
system	system		system	using the system	

B.3. How do you rate the usefulness of the system?

1	2	3	4	5	I don' know /
(completely	(rather useless)	(medium rating)	(rather useful)	(very useful)	N.A.
useless)					

B.4. How easy is to retrieve the data you need in the system?

1	2	3	4	5	I don' know /
(very difficult)	(rather difficult)	(medium rating)	(rather easy)	(very easy)	N.A.

B.5. How often did you meet a significant malfunction of the system that impeded its proper use?

1	2	3	4	5	I don' know /
(very frequently)	(rather frequently)	(medium rating)	(seldom)	(almost never)	N.A.

Annex 3 Interview Structure

- 1. Description of the electronic system (ES):
 - a. Main data collections scope (e.g. which programmes are covered)
 - b. Users institutions that use ES
 - c. Other general information about ES:
 - i. Hosting,
 - ii. Maintenance,
 - iii. Location,
 - iv. Software.
 - d. Main data collections structure:
 - i. Elements/phases of the projects' lifecycle covered by ES:
 - 1. Application,
 - 2. Selection,
 - 3. Contacts,
 - 4. Payments,
 - 5. Monitoring and evaluation,
 - 6. Audit.
 - ii. Details for the data structures that are transferred between systems.
 - e. Usage of ES and integration into the current activity: procedures, legal framework, etc.
- 2. Related to the check-list for question no. 3:
 - a) Ease of use general opinion, time needed to get a new user prepared
 - b) Administrative burden reducing the administrative burden through the use of ES
 - c) General usefulness general opinion, data relevance, usefulness of reports
 - d) Data querying search of data, listing filtered sets of data











- e) Data aggregation aggregate functions, predefined reports and customised reports
- Data quality sources of information, data validation, error checking, timely availability of data
- Data security users authentication, access rights, protection of communication channels g)
- h) System stability average downtime, frequency of failures
- Technology hardware, software, no single point of failure, virtualisation

List of Interviews Annex 4

Interviewed institution	Date, hour	Participants
Ministry of Agriculture and Rural Development Managing Authority for National Programme for Rural Development (MA NPRD)	May 8 th , 2013, 11:00-12:00	 Mr. Mihai HERCIU, General Director MA NPRD Mrs. Andreea TUINEA, Head of Monitoring Unit Mr. Radu MATEI, counsellor of Monitoring Unit Mr. Dan MIHĂILESCU, counsellor of Methodology Unit Mrs. Mihaela CONSTANTINESCU, evaluation expert Mr. Valentin DRAGOMIR, evaluation expert
Ministry of Agriculture and Rural Development Payment Agency for Rural Development and Fishery (PARDF)	May 8 th , 2013, 12:45-13:45	 Mr. Daniel IFRIM, Director of IT Directorate Mr. Adrian MORAREŢ, Head of Project Management Unit Mr. Valentin DRAGOMIR, evaluation expert
Ministry of Agriculture and Rural Development Payment and Intervention Agency for Agriculture (PIAA)	May 9 th , 2013, 12:00-12:50	 Mr. Alexandru CONSTANTINESCU, Director of IT Directorate Mr. Valentin DRAGOMIR, evaluation expert
Ministry for European Funds, System Coordination Directorate (SCD)	May 9 th , 2013, 14:00-15:45	 Mrs. Andra CHIRILĂ, Director SCD Mr. Eugen GRIGORE, Head of SMIS service Mr. Radoslaw PIONTEK, evaluation expert Mr. Valentin DRAGOMIR, evaluation expert
Ministry of Regional Development and Public Administration Management Authority for the European Teritorial Cooperation Programmes (MA CBC)	May 9 th , 2013, 10:30-11:30	 Mr. Nicu BUZGURE, counsellor of ETC Directorate and MIS-ETC coordinator Mr. Alexandru CULEA, counsellor of ETC Directorate and MIS-ETC coordinator Mrs. Mihaela CONSTANTINESCU, evaluation expert
Ministry for Information Society Interim Body for SOP IEC – Axis 3	May 9 th , 2013, 14:30-15:50	Mr. Alexandru GEAMBAŞU, counsellor of MIS European Programmes and SMIS











		coordinator Mrs. Mihaela CONSTANTINESCU, evaluation expert
Ministry of Agriculture and Rural Development Management Authority for Operational Programme for Fishery (MA OPF)	May 13 th , 2013, 10:00-10:30	 Mrs. Florentina TUDOR, Director Mrs. Alina ALEXE, senior adviser of Methodology and Monitoring Compartment Mr. Valentin DRAGOMIR, evaluation expert
Ministry of Labour, Family, Social Protection and Elderly Management Authority for Sectoral Operational Programme Human Resources Development (MA SOP HRD)	May 14 th , 2013, 10:00-11:00	 Mr. Marius ŞTEFAN, expert of IT Compartment Mrs. Irina MATEI, expert of Monitoring Compartment Mr. Ciprian DOBRICI, expert of IT Compartment Mr. Valentin DRAGOMIR, evaluation expert

Annex 5 Focus Group Agenda

AGENDA

Focus group with authorities of CSF funds On the evaluation of electronic systems for data exchange

10th May 2013

Location: Hotel Intercontinental, Opereta room No. 4 Nicolae Balcescu Blvd., Bucharest -1

8,30 – 9.00	Participants' registration and welcome coffee
9.00 – 9.10	Introduction
	The purpose of the event
	Summary of the Ex-ante Evaluation of the Partnership Agreement 2014-2020 project
9.10 – 9.20	Presentation of the participants
9.20 – 9.45	Presentation of the preliminary findings of the evaluation of electronic systems for data exchange
9.45 – 10.30	Discussion on question 1: How well the existing electronic systems fulfil the needs?
10.30 – 11.00	Coffee Break
11.00 – 12.15	Discussion on question 2: Do the actual electronic systems fulfil the minimum requirements?











	Discussion on question 3: What options for future systems development [2014-2020] should be adopted – 1 system or multiple systems?
12.15 – 12.30	Conclusions
13.00	Lunch









Focus Group Presentation Annex 6

The following screen-shots were presented during the Focus Group:



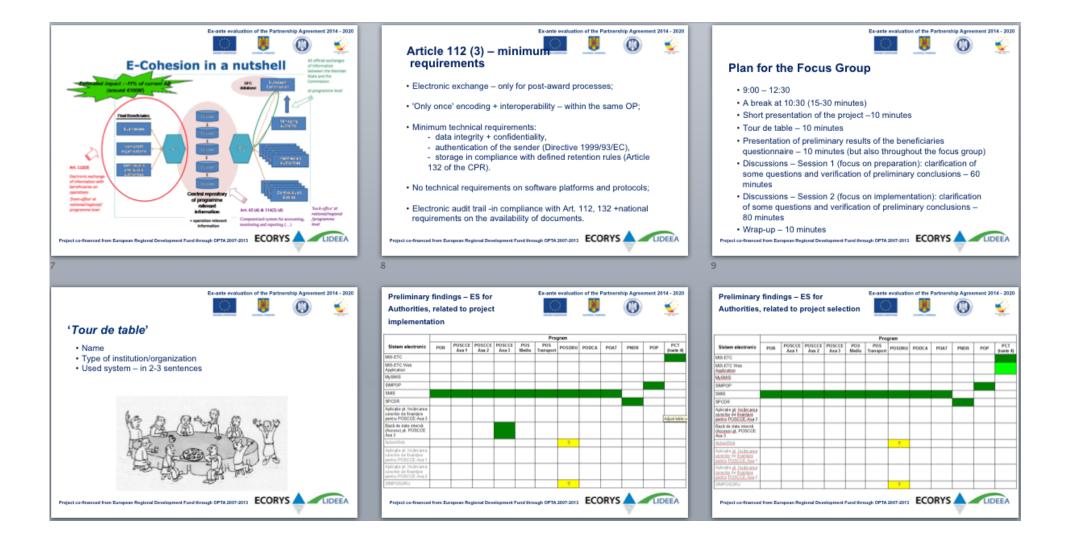










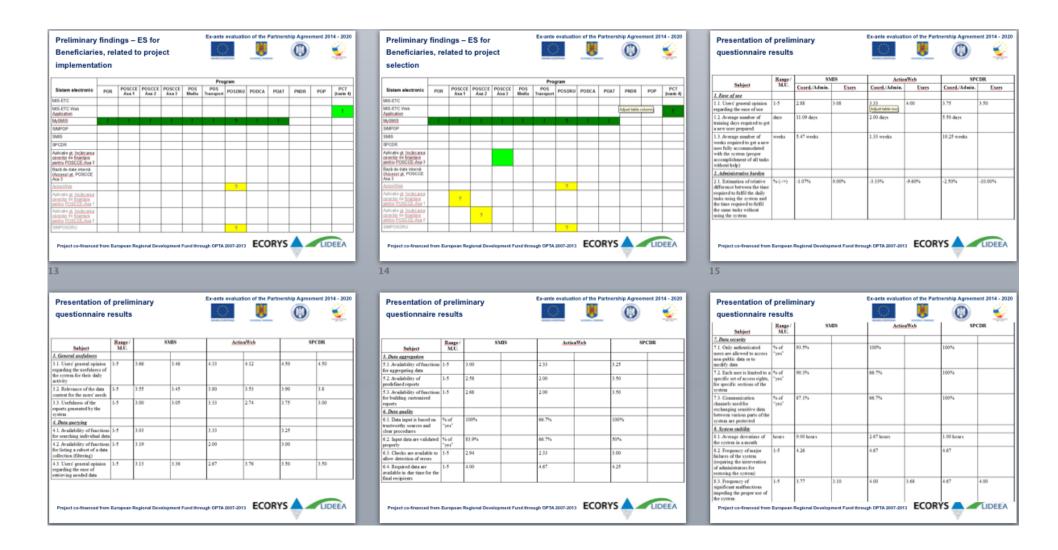












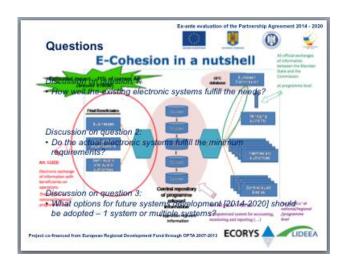






















Focus Group List of Participants Annex 7

Participants to the Focus Group for evaluating the electronic systems for data exchange, organised with authorities of EU funds, on 10th May 2013, at the Intercontinental Hotel, in Bucharest, Opereta room

	1		
Romanian Court of Accounts	1	CIOCOIU Cristina	External public Auditor, Audit Authority
Ministry for European Funds		BOLCHIS Sorin	Senior counsellor, System Coordination Department
	3	GRIGORE Eugen	Head of Sims Service, System Coordination Department
	4	GORGONEŢU Adriana	expert, Managing Authority for Technical Assistance Operational Programme (MA OPTA)
Ministry of Agriculture and Rural Development		PREDA Georgiana	Director, Methodology and Monitoring Department, Managing Authority for Rural Development National Programme (MA NPRD)
	6	MATEI Radu	counsellor, Monitoring Service, Managing Authority for Rural Development National Programme (MA NPRD)
Ministry of Economy	7	SANDU Val Cosmin	counsellor, Energy IB
Ministry of Environment and Climate Change	8	CZEDLY Carol	counsellor, Technical Assistance Department, SOP Environment
Ministry of Internal Affairs	9	ZLOTARIU Ionel	counsellor, Managing Authority for Administrative Capacity Development Operational Programme (MA OPACD)
Ministry of Labour, Family, Social Protection and Social Protection	10	ŞTEFAN Marius	IT Expert, Sectoral Operational Programme Human Resources Development (SOPHRD MA)
Ministry of National Education	11	PĂSĂREL Adina	Director of Education IB, SOP HRD
	12	LUNGOCI Eugen	coordinator of Education IB, SOP HRD
National Agency for Scientific Research (NASR)	13	IONAŞ Viorel	counsellor, Research IB, Increase of Economic Competitiveness Sectoral Operational Programme (Research IB SOP IEC)
National Authority for Tourism	14	HAURES Ștefan	counsellor for Evaluation and analysis, Tourism IB, Regional Operational Programme (ROP)
National Agency for Employment	15	OPREA Cătălin	Senior Counsellor, Intermediate Body of the Sectoral Operational Programme for Human Resources Development (SOPHRD IB)
National Centre for the Development of Vocational and Technical Education	16	NICULAE Cristina	Deputy Director, Sectoral Operational Programme Human Resources Development (SOPHRD IB)











North-East Regional Intermediary Body for Human Resources	17	BĂICĂNESCU Mugurel	senior Inspector SOP HRD N-E RIB
Development Sectoral Operational Programme (SOP HRD N-E RIB)			
ECORYS - LIDEEA, "Ex-Ante	18	PIONTEK Radoslaw	Evaluation expert
Evaluation of the Partnership Agreement 2014-2020"		DRAGOMIR Valentin	Evaluation expert
rgroundit 2014 2020	20	SINESCU Catrina	Project assistant

List of Analysed Documents Annex 8

List of Main Analysed Documents

1	Europe 2020 - A European strategy for smart, sustainable and inclusive growth
2	Proposal for a Regulation of the European Parliament and of the Council laying down common
	provisions on the European Regional Development Fund, the European Social Fund, the
	Cohesion Fund, the European Agricultural Fund for Rural Development and the European
	Maritime and Fisheries Fund covered by the Common Strategic Framework and laying down
	general provisions on the European Regional Development Fund, the European Social Fund and
	the Cohesion Fund and repealing Council Regulation (EC) No 1083/2006
3	Proposal for a Regulation of the European Parliament and of the Council on specific provisions
	concerning the European Regional Development Fund and the Investment for growth and jobs
	goal and repealing Regulation (EC) No 1080/2006
4	Proposal for a Regulation of the European Parliament and of the Council on specific provisions
	concerning the investment from the European Regional Development Fund for the objective of
	European Territorial Cooperation
5	Proposal for a Regulation of the European Parliament and of the Council on the Cohesion Fund
	and repealing Council Regulation (EC) No 1084/2006
6	Proposal for a Regulation of the European Parliament and of The Council on the European
	Social Fund and repealing Council Regulation (EC) No 1081/2006
7	Proposal for a Regulation of the European Parliament and of the Council on the investment for
	rural development from the European Agricultural Fund for Rural Development
	Proposal for a Regulation of the European Parliament and of the Council on the European
8	Maritime and Fisheries Fund [repealing Council Regulation (EC) No 1198/2006 and Council
	Regulation(EC) No 861/2006 and Council Regulation No XXX/2011 on integrated maritime policy
9	Elements for a Common Strategic Framework 2014 to 2020 – Commission Staff Working
3	Document
10	Guidance document on ex-ante evaluation – DG REGIO
11	e-Cohesion policy: new requirements for 2014 – 2020 programmes – DG REGIO
12	e-Cohesion Policy - Management and Control, Common Provisions Regulation - Fiche no 11 -
	working paper
13	Opinion of the High Level Group - Subject: Administrative burden reduction; priority area
	Cohesion Policy, third opinion - eCohesion Policy
14	Measuring the impact of changing regulatory requirements to administrative cost and











	administrative burden of managing EU Structural Funds (ERDF and Cohesion Funds) – DG REGIO
15	Conducting Evaluations for the Period 2009-10 - A Formative Evaluation of Structural Instruments in Romania - Final Report
16	Intermediary evaluation of OPTA
17	Intermediary evaluation of SOP-HRD
18	Intermediary evaluation of the SOP T
19	Interim evaluation of OP ETC Romania - Bulgaria
20	Interim evaluation of the ROP
21	Interim evaluation of the SOP-IEC
22	Documentation of Web application for uploading of financing requests for SOP IEC - Axis 2
23	Documentation package for MIS-ETC (user manuals and procedures)
24	Documentation package for SIMPOP (user manuals and general description of the system)
25	Documentation package for MySMIS (general description of the system and presentation)
26	Documentation package for ActionWeb (user manuals and instructions)
27	Documentation of ASEP – User Manual
28	Documentation of SIMPOSDRU – General description of the reporting tool
29	Documentation package for SMIS (user manuals and procedures)

Updating the evaluation in December 2014 Annex 9

The following questionnaire was sent to the Authorities managing Electronic Systems:

- MEF DCS, for **SMIS** and **MySMIS**
- 2. Ministry of Labour, Family, Social Protection and Elder Persons (MLFSPEP) - MA SOP HRD, for ActionWeb
- MARD MA NPRD for MIS used in NPRD (SPCDR)
- 4. MARD - MA OPF for MIS used in OPF (SIMPOP)
- Ministry for Regional Development and Public Administration MA for the European 5. Territorial Cooperation, for MIS used in CBC RO-BG, CBC RO-RS, CBC RO-UA-MD, and CBC Back Sea Basin (MIS-ETC)

Electronic Systems – Questionnaire for Updated Evaluation

Introduction

This set of questions is focused on updating the information gathered few months ago on electronic systems used [to be used] within implementation of various structural funds within the EU financial perspective 2014-2020.

There are two aspects of the electronic systems which are subject of the analysis:

- Comprehensiveness of existing electronic systems &
- Compliance of the electronic systems with the evaluation checklist.











Structure for the questionnaire/questions to be answered:

Name of the Electronic System you were in charge with:

- SMIS.
- MySMIS,
- ActionWeb,
- **SPCDR**
- SIMPOP,
- MIS-ETC,
- Are there any new major modules introduced into the system in 2014? If "Yes" what are these new modules?
- ii. Did the applicability of the system suffered a major change in 2014 (e.g. extending or reducing the list of OPs for which that system is used)? If "Yes" - what were these changes?
- iii. Is there a new system in place in 2014? If "Yes" – what are these new modules?
- iv. Was MySMIS launched for effective use?

If any of those four questions i.-iv. above was answered "Yes", the following questions should also be answered:

a) Ease of use:

- 1. How easy is it to use the current system?
- 2. How long [days, hours, minutes] does it take to train a new user?
- 3. How long does it take for an average user to:
 - a. Get a real understanding of the current system [days, hours, minutes]?
 - b. Master the system [days, hours, minutes]?

b) Administrative burden:

- 1. Which is the estimated impact of the system on the administrative burden?
 - a. Increase or decrease of the administrative burden;
 - b. Significantly or not.

c) General usefulness:

- 4. How useful is the current system, in general?
- 5. How relevant for the daily activity are the data comprised by the system?
- 6. How useful are the reports?

d) Data querying:

- 4. Are the users able to perform searches on the data in the system; are there such functions available in the system?
- 5. Are the users able to refine the results of their search (e.g. applying filters on the listed records in order to obtain subsets of the initial lists, accordingly to the user's needs)?
- 6. Which is the general impression on the easiness of finding the needed data in the system?

e) Data aggregation:











- 4. Does the system comprise aggregate functions (e.g. ability to compute sums, averages, etc., on the records listed by the system)?
- 5. Are the predefined reports in the system satisfactory enough (having in view both quality and quantity)?
- 6. Does the system allow building customised reports?

f) Data quality:

- 5. Is the data input based only on reliable data sources and performed accordingly to clear procedures for data input?
- 6. All input data are validated properly by the system?
- 7. Are there checks available in the system as to allow detection of errors or of inconsistent data?
- 8. Are required data available in due time for the final recipients?

g) Data security:

- 4. Can non-public data available in the system be accessed only by a authenticated users?
- 5. Does each user have limited access to the system accordingly to its own set of access
- 6. Is the sensitive data (e.g. personal data, financial data) exchanged only through secure channels?

h) System stability:

- 1. What is the average downtime of the system?
- 2. What is the frequency of major failures of the system (requiring intervention of system administrator)?
- 3. What is the frequency of various malfunctions impeding the proper use of the system?

i) Technology:

- 1. Hardware technology used what are the differences/changes compared to 2013
- 2. Software technology used what are the differences/changes compared to 2013.
- 3. Other relevant technical characteristics what are the differences/changes compared to 2013.











Annex 10 Members of the Evaluation Coordination Committee

The following institutions have been represented in the last Evaluation Coordination Committee for approval of project deliverables and progress reports, the held 03.04.2015, at MEF headquarters.

Third Evaluation Coordination Committee for discussing and approving the final deliverables of the Ex-ante Evaluation of the Partnership Agreement 2014-2020, and of the Third and the Final Progress Report					
Institution	Number of participants				
Ministry of European Funds – General Directorate for Analysis, Programming and evaluation	7				
Ministry of European Funds – Managing Authority for Sectoral Operational Programme Human Resources Development	2				
Ministry of European Funds Managing Authority for Sectoral Operational Programme Environment	1				
Ministry of European Funds Managing Authority for Sectoral Operational Programme Increase of Economic Competitiveness	1				
Ministry of European Funds Managing Authority for Operational Programme Technical Assistance	1				
Ministry of Regional Development and Public Administration - Managing Authority for Regional Operational Programme	3				
Ministry of Regional Development and Public Administration - Managing Authority for Operational Programme Administrative Capacity Development	1				
Ministry of Regional Development and Public Administration - Managing Authority for the European Territorial Cooperation Programmes	2				
Ministry of Regional Development and Public Administration Managing – Payments Unit	1				
Ministry of Agriculture and Rural Development – Managing Authority for National Rural Development Programme	1				
Ministry of European Funds – General Directorate for System Coordination and Technical Assistance, Contracts Management Unit	3				
Ministry of European Funds General Directorate for System Coordination and Technical Assistance, SMIS Coordination Unit	1				
Total participants	24				

During the session, the ECC approved the report, with the condition to address the comments of the SMIS coordination Unit transmitted separately and to comply with all the pending issues from the Quality control grid.

The comments on the report were received and they were addressed in the current version of the report. A treatment table of the stakeholder's comments is presented in the next Annex.











Annex 11 Summary of Stakeholders comments addressed

No	Stakeholder	Section of the report commented	Stakeholder comment	Addressed? (Y/N)	Explanation
1	MFE, SMIS Coord. Unit	Recommendations for ensuring the coverage of the e-Cohesion minimal requirements 1.B, establishment of a working IT group, which would meet regularly to discuss, exchange information on joint implementation of the systems in their respective institutions and lead implementation of joint system in relevant institutions.	MySMIS is not a tool to be administered by the IT services. It is technically administered by SMIS Coordination Unit but, at the business level the responsibility goes to the relevant units within the involved bodies. The idea is that SMIS and MySMIS usage is not an IT attribute	Yes	Statement modified replacement of "IT services" with a broader definition, "coordinating units for the information systems (which could be IT units or other units)
2	MFE, SMIS Coord. Unit	Recommendations for improving the existing electronic systems used by the authorities	Any improvement attempt can be considered obsolete due to the time limit in the investment sustainability issue.	No	No action can be taken regarding this comment. The purpose of the study was to make recommendations on the existing and planned systems.
3	MFE, SMIS Coord. Unit	Chapter 3.3.7 System stability "Average downtime of the system in a month SMIS 8.75 "	Suggestion to reduce the number of 8.75 and Request to include an extended explanation on the reasons why a user cannot access SMIS application	Yes	The suggested additional text was inserted However the 8.75 figure cannot be modified, as this is a statistical result computed from the answers we received for the questionnaires. Also following the statement is mentioned in chapter 3.3.7 for several findings (3.3.1.2, 3.3.2.2, 3.3.3.2, 3.3.4.2, 3.3.5.2, 3.3.6.2, 3.3.7.2): "It is necessary to be noted that the above figures are rough statistic computations based on users' opinions and they should be interpreted with much caution"











	MFE, SMIS	Chapter 3.4.2 - General and	Various completions and refinements of the		Text changes accepted
4	Coord. Unit	Organizational aspects	statements related to technical aspects	Yes	
	MFE, SMIS	Chanter 2.4.2 Action Mah	This harmed only once on OD UDD' request		Text maintained
	Coord. Unit	Chapter 3.4.3 ActionWeb ActionWeb is able now to export some	This happed only once on OP HRD' request, but this is not a current practice		It has no relevance if that feature was used once
	Coord. Offic	data directly into the database of the	but this is not a current practice		or several times.
5		SMIS, relieving users from OP HRD of		Yes	Because it relates to data exchange abilities of
		the double introduction of data in			these systems, it deserves to be mentioned
		ActionWeb and in the SMIS.			anyway.
6	MFE, SMIS	Chapter 3.4.5 - SMIS 2014-2020	Various completions and refinements of the	Yes	Text changes accepted
	Coord. Unit		statements related to technical aspects		
	MFE, SMIS	5.1.1 Finalising the implementation	Idem comment 1		Iddem comment 1
7	Coord. Unit	of MySMIS for the 6 current OPs it was designed for		Yes	
		Recomedation1.1 b			
	MFE, SMIS	5.1.1 Finalising the implementation	Data operators are not necessary if the data is		Text maintained
	Coord. Unit	of MySMIS for the 6 current OPs it was	filled in the systems in real time. SMIS2014+		The evaluators are in favour of maintaining this
8		designed for	doesn't need data input.	Yes	recommendation, despite the lack of need for
0		Recommendation 1.1d		165	data input for SMIS2014+ currently foreseen, in
					order to keep it a future reference point to be
					decided upon during actual implementation
	MFE, SMIS	Annex 1 Completed Checklist for SMIS	Idem comment 3	V	See comment 3
9	Coord. Unit	8.1. Average downtime of the system in a month 8.75 hours/month		Yes	
	MFE, SMIS	Annex 9 Updating the evaluation in	To remove the actual answers from MIS		Answers removed
10	Coord. Unit	December 2014	coordinators	Yes	7
11	MFE DGAPE	Technical box of the report	To mention the duration of evaluation exercise	Yes	Technical box of the report updated
12	MFE DGAPE	Technical box of the report	To specify the evaluation budget	Yes	Technical box of the report updated
13	MFE DGAPE	Executive summary	Exclude acronyms from the executive	Yes	Executive summary revised











			summary		
14	MFE DGAPE	Body text	Explain how all evaluation tools and techniques foreseen in the Technical Offer and Inception Report have been applied	Yes	All envisioned tool were used for the initial analysis, which were explained and described throughout the report. Additional text about the update of the analysis exercise and the selection of tools used was added to the introduction and methodology sections.
15	MFE DGAPE	Body text	Explain how specific methods for data validation have been applied, where applicable necessary	Yes	Additional text added to the introduction and methodology sections.
16	MFE DGAPE	Body text	Define limits of findings' validity	Yes	Additional text added to the introduction and methodology sections.
17	MFE DGAPE	Body text	Number each finding	Yes	All finding in the report have been numbered. Note that, all the existing conclusions were drawn from the initial findings. Therefore the updated information from chapter 3.4 is treated as a presentation, which was not numbered.
18	MFE DGAPE	Annexes	To attach the list of members of the Final Evaluation Coordination Committee	Yes	Annex 10 -Members of the Evaluation Coordination Committee – attached
19	MFE DGAPE	Annexes	To attach a treatment table for the stakeholder's comments	Yes	Annex 11- Summary of Stakeholders comments addressed - added
20	MFE DGAPE	Annexes	Include an annex where the link between conclusions, findings and recommendations should be clearly presented	Yes	Annex 12 - Correspondence between conclusions findings and recommendations – added
21	MFE DGAPE	Annexes	Include an annex where the recommendations are linked to suggested responsible structures, including deadlines, and prioritization scoring, according to the discussion during the ESC	Yes	Annex 13- Suggested follow-up on recommendations – added









Correspondence between conclusions findings and Annex 12 recommendations

Conclusions (see chapter 4)	Findings which the	Recommendations
	conclusion was based on	
Conclusion no. 1.1 – (sub-chapter 4.1)	3.1.1-3.1.8 (see sub-chapter	No recommendations
Conclusions related to the requirements of	3.1)	needed
the new EU Regulations and the existing		
national legal and procedural framework		
Conclusion no. 2.1 – (sub-chapter 4.2)	3.2.1-3.2.5 (see sub-chapter	1.1, 1.2, 1.3 (see sub-
Conclusions related to	3.2)	chapter 5.1)
comprehensiveness of existing electronic		
systems		
Conclusion no. 3.1 – (sub-chapter 4.3.1)	3.3.1.1-3.3.1.5	2.1, 2.2, 2.3 (see sub-
In terms of quality of the existing	3.3.2.1-3.3.2.5	chapter 5.2)
electronic systems, the results of this	3.3.3.1-3.3.3.6	
evaluation show that many improvements	3.3.4.1-3.3.4.7	
are needed in various aspects	(see sub-chapter 3.3)	
Conclusion no. 3.2 (sub-chapter 4.3.2)	3.3.5.1-3.3.5.6	2.4, 2.5, 2.6 (see sub-
Strictly from the technical point of view, all	3.3.7.1-3.3.7.6	chapter 5.2)
the systems prove to be satisfactory, with	(see chapter 3.3)	
only few particular exceptions where		
improvements are required		
Conclusion no. 3.3 (sub-chapter 4.3.3)	3.3.1.1-3.3.1.5	2.1, 2.2, 2.3 (see sub-
The area where most of the systems	3.3.2.1-3.3.2.5	chapter 5.2)
disappoint relates to satisfying the users'	3.3.3.1-3.3.3.6	
needs	3.3.4.1-3.3.4.7	
	(see sub-chapter 3.3)	
Conclusion no. 4 (sub-chapter 4.4.1)	3.2.3 (see sub-chapter 3.2)	4.1 (see sub-chapter
The existing electronic systems are not		5.4)
able to interface each other		









Annex 13 Suggested follow-up on recommendations

Recommendations (see chapter 5)	Responsible structures	Deadline	Priority
1.1. Finalising the implementation of MySMIS for the	An inter-ministerial	end of 2015	1
6 current OPs it was designed for	committee should		(important)
1.3. Covering the minimal requirements for SOP HRD	be created in	during 2016	2
	order to decide		(improvements)
2.1. Improvement of the portfolio of predefined	and nominate the	end of 2015	1
reports, in order to produce those reports the users	responsible		(important)
need. SMIS needs mostly such improvement.	entities for each		
2.2. Improvement of features and data structures, in	action. The	during 2016	2
order to become more user oriented. All systems	committee should		(improvements)
should try to provide more useful features for their	be created at the		
users, allowing them to save working time and to	earliest		
reduce the risk of human errors.	convenience,		
2.3. SMIS and MIS-ETC should be improved in their	depending on the	2017-2018	3
user interface (at least for the most important or	status of finalizing	period	(fine-tuning)
complex forms) in order to provide: easier	the procedures for		
understanding, better overview of data in the system,	the new		
easier retrieving of needed data etc.	Operational		
2.4. SMIS, ActionWeb and MIS-ETC should ensure	programmes	2017-2018	3
enough control mechanisms to allow timely		period	(fine-tuning)
identification of errors existing in the system.			
2.5. SPCDR should revise its mechanisms of		2017-2018	3
validation in order to cover all relevant input data in a		period	(fine-tuning)
reliable manner.	_		
2.6. Improvement of mechanisms for help-desk and		during 2016	2
technical assistance for SMIS and ActionWeb in order			(improvements)
to reduce the rate of minor incidents and to improve			
the response time in case of incident (at all levels			
where the system is used).	_		
3.1. Ensuring continuous software development		end of 2015	1
support, especially for MySMIS, SMIS and MIS-ETC			(important)
(which could be brought under the same ownership			
as SMIS in order to concentrate the efforts)	_		
3.2. Ensuring continuous training of all users		end of 2015	1
	1		(important)
4.1. Any new development should take into account		during 2016	2
the opportunity to use data already existing within			(improvements)
other databases / systems.			

Note: recommendation 1.2. "Extending MySMIS in the area of ETC" is not applicable anymore.

