

ANNEXES

Annex 1 – Basic Progress Table

OP	Priority name	Allocation 2007-13				Requested grants				Approved grants				Contracted grants				Advance payments				Paid grants			
		m RON		pcs		m RON		average		m RON		pcs		m RON		average		m RON		pcs		m RON		pcs	
ROP	Growth poles	5 862	2 443	223	11,0	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Regional, local transport infr.	3 694	8 502	274	31,0	2 900	83	34,9	2 067	63	486	60	81	32											
	Social infrastructure	2 771	1 943	361	5,4	368	68	5,4	66	9	5	7	17	4											
	Business environment	2 991	852	812	1,0	248	357	0,7	87	253	0	0	29	140											
	Tourism	2 599	2 154	271	7,9	545	52	10,5	151	9	21	3	1	1											
	Technical assistance	554	81	19	4,3	81	19	4,3	81	19	1	6	15	18											
SOP ENV	Water and wastewater	13 763	3 850	10	385,0	3 850	10	385,0	2 056	6	229	4	12	3											
	Waste management	4 920	139	1	138,9	139	1	138,9	139	1	0	0	0	0											
	Pollution, climate change	1 932	-	-	-	0	-	-	-	-	-	-	-	-											
	Nature protection	906	443	83	5,3	35	21	1,7	2	3	0	0	0	0											
	Natural risk prevention	1 387	-	-	-	0	-	-	-	-	-	-	-	-											
	Technical assistance	733	79	16	5,0	29	10	2,9	29	10	0	0	8	5											
SOP T	TEN-T	16 243	2 058	5	411,7	0	0	-	0	0	0	0	0	0											
	National transport infr.	5 888	1 176	9	130,7	58	3	19,3	58	3	0	0	0	0											
	Modernization of transport sector	1 361	119,6	9,0	13,3	31	2	15,4	0,8	1	0	0	0	0											
	Technical Assistance	517	6	10	0,6	5	8	0,6	3,3	7	0	0	0	0											
SOP IEC	Productive system	4 550	4 164	2 140	1,9	874	607	1,4	588	485	0	0	402	1											
	RDI	2 723	3 978	567	7,0	760	76	10,0	650	54	59	10	0	0											
	ICT	1 978	1 052	681	1,5	78	135	0,6	73	44	0	0	0	0											
	Energy	3 057	1 362	57	23,9	276	14	19,7	0	0	0	0	0	0											
	Technical assistance	379	39	26	1,5	31	21	1,5	0	0	0	0	0	0											
SOP HRD	Education and training	4 179	2 866	760	3,8	1 195	216	5,5	848	108	0	0	0	0											
	Life long learning	4 177	1 857	809	2,3	394	164	2,4	253	93	0	0	0	0											
	Workers and enterprises	2 190	3 019	999	3,0	689	270	2,6	460	154	0	0	0	0											
	Public Employment Service	992	220	34	6,5	111	19	5,8	96	17	0	0	0	0											
	Employment measures	2 289	981	338	2,9	235	84	2,8	201	58	0	0	0	0											
	Social inclusion	2 714	1 832	311	5,9	640	73	8,8	414	51	0	0	0	0											
	Technical assistance	689	-	-	-	0	-	-	-	-	-	-	-	-											
OP ACD	Public policy	577	290	207	1,4	87	41	2,1	45	30	1	11	0	0											
	Public services	412	102	138	0,7	9	2	4,5	5	1	0	0	0	0											
	Technical Assistance	47	8	8	1,0	8	7	1,1	8	7	0	0	0	0											
OP TA	Implementation, coordination	436	74	13	5,7	59	9	6,5	55	8	0	0	0	1											
	SMIS	281	6	2	2,9	6	2	2,9	6	2	0	0	0	0											
	Dissemination, promotion	179	15	1	14,7	15	1	14,7	0	0	0	0	0	0											
ETC RO-BG	Accessibility	398	6	9	0,7	4	5	0,8	0	0	0	0	0	0											
	Environment	377	18	26	0,7	13	13	1,0	0	0	0	0	0	0											
	Economic and Social Development	237	33	56	0,6	16	26	0,6	0	0	0	0	0	0											
	Technical assistance	85	1	3	0,5	1	3	0,5	1	3	0	0	0	3											
Total	99 067	45 768	9 288	4,9	13 786	2 422	5,7	8 443	1 499	802	101	565	208												

OP	Allocation 2007-13				Requested grants				Approved grants				Contracted grants				Advance payments				Paid grants					
	m RON		pcs		m RON		average		m RON		pcs		m RON		average		m RON		pcs		m RON		pcs			
ROP	18 470		15 975		1 960		8,2		4 142		579		7,2		2 453		353		513		76		142		195	
SOP ENV	23 641		4 511		110		41,0		4 053		42		96,5		2 226		20		229		4		20		8	
SOP T	24 007		3 360		33		101,8		93		13		7,2		62		11		0		0		0		0	
SOP IEC	12 687		10 595		3 471		3,1		2 018		853		2,4		1 311		583		59		10		402		1	
SOP HRD	17 231		10 773		3 251		3,3		3 262		826		3,9		2 271		481		0		0		0		0	
OP ACD	1 037		400		353		1,1		103		50		2,1		58		38		1		11		0		0	
OP TA	897		95		16		5,9		79		12		6,6		61		10		0		0		0		1	
ETC RO-BG	1 097		59		94		0,6		34		47		0,7		1		3		0		0		0		3	
Total	99 067		45 768		9 288		4,9		13 786		2 422		5,7		8 443		1 499		802		101		565		208	

Annex 2 – DCA: Basic Table by OP Priority Axis

OP	Priority name	Allocation 2007-2013	Requested grant						Approved grant	Contracted grant	Paid grant		
			Total requested grant	Processed	Passed administrative check	Processed	Passed eligibility check	Passed financial and technical assessment	Approved grant	Contracted grant	Total paid grant	Advance payment	Reimburse- ment
			mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON
ROP	Growth poles	5 862	2 443	2 443	2 443	2 242	2 169	90	0	0	0	0	0
	Regional, local transport infr.	3 694	8 502	8 502	8 502	7 986	7 621	6 667	2 900	2 067	567	486	81
	Social infrastructure	2 771	1 943	1 903	1 903	1 740	1 685	1 376	368	66	22	5	17
	Business environment	2 991	852	852	852	681	599	522	248	87	29	0	29
	Tourism	2 599	2 154	2 154	2 154	1 794	1 617	1 412	545	151	22	21	1
	Technical assistance	554	81	81	81	81	81	81	81	81	16	1	15
SOP ENV	Water and wastewater	13 763	3 850	3 850	3 850	3 850	3 850	3 850	3 850	2 056	241	229	12
	Waste management	4 920	139	139	139	139	139	139	139	139	0	0	0
	Pollution, climate change	1 932	-	-	-	-	-	-	0	-	0	-	-
	Nature protection	906	443	443	443	253	247	245	35	2	0	0	0
	Natural risk prevention	1 387	-	-	-	-	-	-	0	0	0	-	-
	Technical assistance	733	79	79	79	79	79	79	29	29	8	0	8
SOP T	TEN-T	16 243	2 058	2 058	2 058	2 058	1 354	491	0	0	0	0	0
	National transport infr.	5 888	1 176	1 176	1 176	1 137	1 101	425	58	58	0	0	0
	Modernization of transport sector	1 361	120	120	120	94	87	44	31	1	0	0	0
	Technical Assistance	517	6	6	6	5	5	5	5	3	0	0	0
SOP IEC	Productive system	4 550	4 164	3 929	2 842	2 841	2 654	1 511	874	588	402	0	402
	RDI	2 723	3 978	2 816	2 809	2 686	2 684	805	760	650	59	59	0
	ICT	1 978	1 052	1 039	990	990	981	805	78	73	0	0	0
	Energy	3 057	1 362	1 362	842	751	523	276	276	0	0	0	0
	Technical assistance	379	39	39	39	39	39	31	31	0	0	0	0
SOP HRD	Education and training	4 179	2 866	n.a.	n.a.	n.a.	n.a.	n.a.	1 195	848	0	0	0
	Life long learning	4 177	1 857	n.a.	n.a.	n.a.	n.a.	n.a.	394	253	0	0	0
	Workers and enterprises	2 190	3 019	n.a.	n.a.	n.a.	n.a.	n.a.	689	460	0	0	0
	Public Employment Service	992	220	n.a.	n.a.	n.a.	n.a.	n.a.	111	96	0	0	0
	Employment measures	2 289	981	n.a.	n.a.	n.a.	n.a.	n.a.	235	201	0	0	0
	Social inclusion	2 714	1 832	n.a.	n.a.	n.a.	n.a.	n.a.	640	414	0	0	0
	Technical assistance	689	-	n.a.	n.a.	n.a.	n.a.	n.a.	0	-	0	-	-
OP ACD	Public policy	577	290	290	290	287	241	122	87	45	1	1	0
	Public services	412	102	102	102	74	64	9	9	5	0	0	0
	Technical Assistance	47	8	8	8	8	8	8	8	8	0	0	0
OP TA	Implementation, coordination	436	74	74	74	66	66	61	59	55	0	0	0
	SMIS	281	6	6	6	6	6	6	6	6	0	0	0
	Dissemination, promotion	179	15	15	15	15	15	15	15	0	0	0	0
ETC RO-BG	Accessibility	398	6	6	5	5	5	5	4	0	0	0	0
	Environment	377	18	18	17	17	14	13	13	0	0	0	0
	Economic and Social Development	237	33	33	25	25	23	22	16	0	0	0	0
	Technical assistance	85	1	1	1	1	1	1	1	1	0	0	0
TOTAL		99 067	45 768	33 544	31 871	29 950	27 957	19 116	13 786	8 443	1 366	802	565

OP name	Allocation 2007-2013	Requested grant						Approved grant	Contracted grant	Paid grant		
		Total requested grant	Processed	Passed administrative check	Processed	Passed eligibility check	Passed financial and technical assessment	Approved grant	Contracted grant	Total paid grant	Advance payment	Reimburse- ment
		mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON	mRON
ROP	18 470	15 975	15 935	15 935	14 524	13 772	10 148	4 142	2 453	656	513	142
SOP ENV	23 641	4 511	4 511	4 511	4 321	4 315	4 313	4 053	2 226	249	229	20
SOP T	24 007	3 360	3 360	3 360	3 295	2 547	965	93	62	0	0	0
SOP IEC	12 687	10 595	9 184	7 522	7 307	6 881	3 428	2 018	1 311	461	59	402
SOP HRD	17 231	10 773	n.a.	n.a.	n.a.	n.a.	n.a.	3 262	2 271	157	0	0
OP ACD	1 037	400	400	400	368	313	138	103	58,16	0,785	1	0
OP TA	897	95	95	95	87	87	82	79	61	0	0	0
ETC RO-BG	1 097	59	59	47	47	43	41	34	1	0	0	0
TOTAL	99 067	45 768	33 544	31 871	29 950	27 957	19 116	13 786	8 443	1 524	802	565

Annex 3 – Categorisation of Beneficiaries

Legal status name	Category	Subcategory
Association for intercommunity development	Public	Public administration
Authority of central public administration		
Authority of local public administration		
County council		
Institution of central public administration		
Institution of local public administration		
Local council		
Public unit subordinated by the central public administration authority		
Public unit subordinated by the local public administration authority		
Cultural institution		Other public financed organisation
Institution of higher education		
Library		
Public legal entity		
Public sanitary unit		
Public universities		
Regional operator		
Research institution		
Supervisor/administrator of protected natural area		
Jeremie		

Legal status name	Category	Subcategory
Small enterprise	Private	SME
Medium enterprise		
Micro enterprise		
Large enterprise		Enterprise
Private legal entity		
Nongovernmental-non-profit organisation		

Nr.	Proiecte	Beneficiar	Contracte / tipul de cheltuieli individuale	Indicatorii de monitorizare și evaluare AT și țintele care urmează să fie obținute prin contractele de achiziții		Valoare totală eligibilă (RON)
				Denumire indicator	Țintă	
POS DCA						
1	Cheltuieli cu lansarea cererilor de proiecte PO DCA	AM PO DCA	cheltuieli de protocol	Evenimente de promovare și comunicare	3	24.266
2	Cheltuieli cu seminar de training al beneficiarilor PO DCA	AM PO DCA	cheltuieli de personal	Evenimente de promovare și comunicare Zile participant la instruire	1 120	5.852
POS CCE						
1	Sprrijinirea activitatilor de comunicare/publicitate pentru Axa prioritara 2 din POS-CCE	ANCS - Oi Cercetare	Servicii de campanie de publicitate, in vederea informarii si promovarii oportunitatilor de finantare prin Axa prioritara 2 a POS-CCE, in cadrul unor evenimente	Nr de conferinte/seminarii	60	359.705
2	Achiziția de servicii de publicitate	MCSI - OIPSI	Achiziția de servicii de publicitate	Anunturi in presa	12	196.800
3	Achiziția de produse promoționale	MCSI - OIPSI	Achiziția de produse promoționale	Nr. broșuri Nr. CD-uri Nr. pliante Nr. afise Nr. agende personalizate Nr. mape de prezentare Nr. Roll up-uri Nr. bannere Nr. pixuri personalizate	4340 3600 4680 6000 500 5000 10 10 3000	103.376
POS DRU						
1	Conferință națională anuală privind implementarea POSDRU 2007-2013 în România - 2009	AM POS DRU	Conferință națională anuală privind implementarea POSDRU 2007-2013 în România - 2009	Număr de evenimente de comunicare și promovare Număr de materiale de informare și publicitate tipărite Număr participanți la evenimente de comunicare și promovare	1 4050 353	257.635
2	POSDRU/7/7.2/01 "Campanie națională de informare publică pentru promovarea POS DRU"	AM POS DRU	Campanie națională de informare publică pentru promovarea POSDRU	campanie mass-media spoturi TV spoturi audio banner tehnologie flash	1 2 2 1	1.811.937
POS Transport						
1	Organizarea Conferinței Naționale POST din 11 noiembrie 2008	AM	Organizare eveniment și asigurare materiale publicitare	nr. conferinte nationale nr. participanți / eveniment nr. materiale promotionale (alte tipuri) - broșură - mape - pix personalizat - sistem roll-up	1 150 150 150 2	29.778
POAT						
1.	Sprrijin pentru implementarea planului de comunicare ACIS	DCS	Creare si mentenanta site POAT, mentenanta fonduri-ue Organizare reuniune de ziua Europei Elaborarea și producerea de spoturi media pentru promovarea Fondurilor Structurale și de Coeziune 2007-2013 în România Editare broșura AT	accesări pagina de web evenimente de comunicare si promovare (si nr participanti) materiale de informare si publicitate (două spoturi TV, două spoturi radio) materiale de informare si publicitate	429.119 1(50) 4 1	68.169.66 5.008.40 272.000 13.000
POS Mediu						
1	Informarea și publicitatea POS Mediu	AM POS Mediu	Realizarea de materiale informative privind Programul Operațional Sectorial Mediu	broșuri CD-uri mpe plastifiate afise pixuri serviete personalizate banner	20.000 3.000 5.000 2.000 5.000 500 1	170.037
2	Informarea și publicitatea POS Mediu	AM POS Mediu	Campanie de promovare a Programului Operațional Sectorial Mediu Lot I - Creație	spoturi TV spoturi audio afise anunturi media	4 2 4 4	880.230
3	Informarea și publicitatea POS Mediu	AM POS Mediu	Campanie de promovare a Programului Operațional Sectorial Mediu Lot II - Difuzare	numar difuzari spoturi TV/zi numar difuzari spoturi radio/zi numar afise numar anunturi media	3 3 100 100	3.507.690
4	Informarea și publicitatea POS Mediu	AM POS Mediu	Campanie de promovare a Programului Operațional Sectorial Mediu Lot III - Organizare evenimente	Numar de evenimente organizate	20	1.995.414
5	Informarea și publicitatea POS Mediu	AM POS Mediu	Campanie de promovare a Programului Operațional Sectorial Mediu Lot IV - Cercetare	Numar de rapoarte	8	160.381
6	Informarea și publicitatea POS Mediu	AM POS Mediu	Achiziții spații publicitare pentru promovarea POS Mediu	-	-	21.032
7	Informarea și publicitatea POS Mediu	AM POS Mediu	Proiect pilot de monitorizare a mass-media în vederea evaluării gradului de vizibilitate a POS Mediu în presa	Analize zilnice Numar rapoarte	120 1	259.790
8	Informarea și publicitatea POS Mediu	AM POS Mediu	Promovarea Axei prioritare 3 din POS Mediu - Modernizarea sistemelor de încălzire urbană în localitățile cele mai afectate de poluare	Numărul de spoturi de promovare POS Mediu realizate Număr de afișe promoționale de mari dimensiuni Anunțuri media Număr de spoturi audio realizate	1 1 1 1	61.420

Annex 6 – Project Selection Criteria: Methodological Tools Applied

Project Selection Criteria Template

The table below should be used for the collection of the main selection criteria for each CFP that has been previously selected. Selection criteria are made up of two basic groups of criteria, together serving to select the projects to be supported:

1. **Eligibility criteria:** providing a basic framework for interpreting policy objectives in order to let only those applications in the system that comply with the fundamental criteria of the planners (target group, grant sizes, regional/sectoral/ other limitations, eligible costs)
2. **Award criteria:** criteria used for the selection of those winner projects that were already found as compliant to the eligibility criteria. Award criteria usually include a more sophisticated approach on project content, project quality, sustainability and expected results/impacts.

The guideline for the proper application of the template below is being elaborated and will be available prior to the commencement of this activity.

[Call for Proposal]	
ELIGIBILITY CRITERIA	
A Criteria for Applicants	
A1	Eligible organisation types
A2	Eligible applicant locations
A3	Eligible industries
A4	Other eligibility criteria for applicant
B Criteria for the Project	
B1	Supportable activities
B3	Eligible costs
B4	Eligible project location
C Financial Criteria	
C1	Type of support
C2	Support intensity (%)
C3	Sum of support (min,max)
C4	Collateral required
AWARD CRITERIA	
D Evaluation criteria	
D1	Award criteria 1
D2	Award criteria 2
D3	Award criteria 3
D4	Award criteria 4
D5	Award criteria 5
D6	Award criteria 6
D7	Award criteria 7
D8	Award criteria 8
D9	Award criteria 9
D10	Award criteria 10

PA vs. Objectives Interconnection Template

# PAs selected in the sample	Call for Proposal selected	Objectives of the thematic priorities of the NSRF			
		Development of basic infrastructure to European standards;	Increasing the long term competitiveness of the Romanian economy;	Development and more efficient use of Romania's human capital;	Building an effective administrative capacity.
1	SOP IEC PA1 - Productive sector	[Call for Proposal 1]			
2	SOP IEC PA2 - RTDI	[Call for Proposal 2]			
3	ROP PA3 - Social infrastructure	[Call for Proposal 3]			
4	ROP PA4 - Business environment	[Call for Proposal 4]			
5	ROP PA5 - Tourism	[Call for Proposal 5]			
6	SOP HRD PA1 - Education and training	[Call for Proposal 6]			
7	SOP HRD PA2 - LLL	[Call for Proposal 7]			
8	OP ACD PA1 - Public Policy	[Call for Proposal 8]			
9	SOPT PA1 - Road	[Call for Proposal 9]			
10	SOP ENV PA1 - Water	[Call for Proposal 10]			

Assessment Tool

[Call for Proposal]											
SELECTION CRITERIA		[Objective1]					[Objective2]				
<i>Level of coherence</i>		<i>n.a.</i>	<i>no</i>	<i>slight</i>	<i>good</i>	<i>perfect</i>	<i>n.a.</i>	<i>no</i>	<i>slight</i>	<i>good</i>	<i>perfect</i>
1	Selection criteria 1										
2	Selection criteria 2										
3	Selection criteria 3										
4	Selection criteria 4										
5	Selection criteria 5										
6	Selection criteria 6										
7	Selection criteria 7										
8	Selection criteria 8										
9	Selection criteria 9										
10	Selection criteria 10										
11	Selection criteria 11										
12	Selection criteria 12										
13	Selection criteria 13										
14	Selection criteria 14										
15	Selection criteria 15										
16	Selection criteria 16										
17	Selection criteria 17										
18	Selection criteria 18										
19	Selection criteria 19										
20	Selection criteria 20										

Annex 7 – Project Selection Criteria: Efficiency & Effectiveness

#	PAs selected in the sample	Call for Proposal selected	Objectives of the thematic priorities of the NSRF				
			Development of basic infrastructure to European standards;	Increasing the long term competitiveness of the Romanian economy;	Development and more efficient use of Romania's human capital;	Building an effective administrative capacity.	Promote Balanced Territorial Development
1	SOP IEC PA1 - Productive sector	SOP IEC 1.1.1		X	X		X
2	SOP IEC PA2 - RTDI	SOP IEC 2.2.1		X	X		X
3	ROP PA3 - Social infrastructure	ROP 3.4.1	X		X		X
4	ROP PA4 - Business environment	ROP 4.1.1.	X	X	X		X
5	ROP PA5 - Tourism	ROP 5.2	X	X	X		X
6	SOP HRD PA1 - Education and training	SOP HRD 1.3	X	X	X		X
7	SOP HRD PA2 - LLL	SOP HRD 2.1	X	X	X		X
8	OP ACD PA1 - Public Policy	OP ACD 1.1	X	X	X	X	X
9	SOPT PA1 - Road	SOPT 1.1	X	X	X		X
10	SOP ENV PA1 - Water	SOP ENV 1.1	X	X			X

Annex 8 – List of Literature Consulted to Answer to Q5

ROP	<p>Priority Axis 3 – Improvement of social infrastructure, Key area of intervention 3.4: Rehabilitation/modernisation/development and equipping of pre-university, university education and continuous vocational training infrastructure (consolidated version), Applicant guide 2009.</p> <p>Priority Axis 4 – Strengthening the regional and local business environment, Key area of intervention 4.1 – Development of sustainable business support structure of regional and local importance, Applicant Guide 2008</p> <p>Priority Axis 5 – Sustainable development and promotion of tourism, Key area of intervention 5.2 – Creation, development, modernisation of tourism infrastructure for sustainable use of natural resources and for increasing the quality of tourism services, Applicant guide 2009</p>
SOP IEC	<p>Priority Axis 1 – An innovative and eco-efficient productive system, Key area of intervention 1.1 – Productive and environment friendly investment and preparation for market competition especially of SMEs, Operation a) Support for strengthening and upgrading the productive sector by tangible and intangible investments, A1 – Financial support between 1.075.001 - 6.450.000 Ron for investments by small and medium enterprises, Applicant Guide 2009</p> <p>Priority axis 2 – Research, technological development and innovation for competitiveness, Key area of intervention 2.2 – Investments in RDI infrastructure and related administrative capacity, Operation 2.2.1: Development of existing R& D infrastructure and creation of new R&D infrastructure (laboratories, research centres), Applicant Guide 2007</p>
SOP T	<p>Priority Axis 1 – Modernization and development of TEN-T priority axes aiming at sustainable transport system integrated with EU transport networks, Key area of intervention 1.1 – Modernization and development of road infrastructure along the TEN-T Priority Axis 7, Applicant Guide, January 2008</p>
SOP Environment	<p>Priority Axis 1 – Extension and modernization of water and wastewater systems”, Applicant Guide 2009</p>
SOP HRD	<p>Priority Axis 1 – Education and training in support for growth and development of knowledge based society” Key area of intervention 1.3 – Human resources development in education and training” N° 87 „Professionals in education and training”, Applicant Guide – Specific Conditions, call for project proposals 2009, Applicant Guide and General Conditions 2009</p> <p>Priority axis 1 2 „Linking life-long learning and labour market” Key area of intervention 2.1. „Transition from school to active life” no. 90 „Learn a job” Applicant guide, specific conditions, call for project proposals 2009, Applicant Guide and General Conditions 2009</p>
SOP DAC	<p>Priority axis 1 – Structural and process improvements of the public policies management cycle; Key area of intervention 1.1 – Improving the political-administrative decision making process Local development strategies, Applicant Guide <i>OP Development of Administrative Capacity</i> Call for projects no. 4/2009</p>
ACIS	<p>Ex-post evaluation of cohesion policy programmes, 2000-2006, Work package 10, Efficiency: Unit costs of major projects, Final Report, 25 October 2009, http://ec.europa.eu/regional_policy/sources/docgener/evaluation/expost2006/wp10_en.htm</p>

ACIS	LRDP KANTOR /CyclePlan, Sectoral Interim Evaluation of the European Union Pre-Accession Instrument Phare, Country: ROMANIA, Sector: Economic and Social Cohesion /Cross-Border Co-operation
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Annex 9 – List of interviews and meetings

Participants	Entity	Date
Gabriel Friptu, Head of MA (<i>Interview</i>)	MA ROP	24/10/2009
Head of MA (<i>Interview</i>)	MA SOP Environment	10/12/2009
Iuliu Bara - General Director, Ioana Mantog-department manager, Anca Simion-advisor (<i>Interview</i>)	MA Cross Border Cooperation	27/01/2010
Daniela Breazu, Catalin Costache (<i>Interview</i>)	MA SOP Transport	02/02/2010
Amalia Dobrescu- deputy director, Alina Ungureanu - public manager (<i>Interview</i>)	MA SOP ACD	02/02/2010
Livia Chirita, Head of MA (<i>Interview</i>)	MA OPTA	03/02/2010
Ruxandra Popovici – Director (<i>Interview</i>)	MA SOP ACD	10/02/2010
Head of MA (<i>Interview</i>)	MA SOP HRD	10/02/2010
Catalina Melita, Head of MA (<i>Interview</i>)	MA SOP IEC	12/02/2010
Claudia Măgdălina (ACIS), Anton Enăchescu (ACIS), Răzvan Alexandru (ACIS), Alecsandra Ionescu (ACIS), Eugen Grigore (ACIS), Cristina Ciocoiu (ACIS), Elena Ene (AM POS Mediu), Mihaela Gheorghiu (AM POS Mediu), Cristina Chiriacescu (POR), Daniel Voicu (POR), Anca Simion (MDRT – Cooperare Teritorială Europeană), Alina Taină (MMFPS – AM POS DRU), Aurel Moise (MECMA – AM POS CCE), Eugen Manea (AM POS CCE), Sorina Dumitrescu (OI Cercetare pentru POS CCE), Gheorghe Chiriță (OI IMM pentru POS CCE), Cătăin Costache (AM POST), Iulia Bureștea (AM POST) – <i>Data validation</i>	MA's and IB's	16/02/2010
ACIS representatives, Association of Romanian Banks, Certification and Payment Authority, Audit Authority – <i>Workshop External Factors</i>		17/02/2010
Head of MA (<i>Interview</i>)	SOP IEC	23/02/2010
Andra Chirila (<i>Interview</i>)	ACIS	24/02/2010
Alina Taina (<i>Interview</i>)	ROP	24/02/2010
HR Department (<i>Interview</i>)	SOP HRD	24/02/2010
Ruxandra Popovici – Director, Alina Ungureanu - public manager, Claudia Strefan (<i>Interview</i>)	MA SOP ACD	25/02/2010
Doina Frant, Head of MA (<i>Interview</i>)	MA SOP Environment	25/02/2010
Daniela Breazu, HR Department (<i>Interview</i>)	SOP Transport	25/02/2010
MA's and IB's based in Bucharest – <i>Focus group Internal factors</i>	MA's, IB's	01/03/2010
Daniela Balan, Livia Chiriță (<i>Interview</i>)	OPTA	02/03/2010
Nicu Buzgure; Ioana Mantog; Oana Cristea; Sorina Canea; Daniela Popescu; Liliana Stoica (<i>Interview</i>)	European Cooperation Territorial	02/03/2010
Andra Chirila (<i>Interview</i>)	ACIS	05/03/2010
MA's and IB's representatives - <i>Workshop Technical Assistance</i>	MA's, IB's	15/03/2010