



**“MEASURING ADMINISTRATIVE COST
AND ADMINISTRATIVE BURDEN OF
MANAGING EU STRUCTURAL FUNDS”**

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Proiect co-finanțat din Fondul European de Dezvoltare Regională prin POAT 2007-2013

1



AGENDA

- DG REGIO study: assessing administrative costs and burden of future programming period
- Methodology: combined tools
- Risks and solutions

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2

Short introduction

T33 Study: assessing the impact of new regulation changes

Assess the extent to which potential modifications to the current implementation rules would affect costs of administration of the policy and administrative burden of the beneficiaries of Structural Funds and the Cohesion Fund in the next programming period.

Back ground


Two studies:

- 1) “Regional governance in the context of globalisation”
- 2) “Feasibility study on the recommendation of the implementation of central clearing houses in cohesion policy”



Key Issues

- 1) **To Capture impact in** administrative demands an understanding of the mechanisms of EU structural funds **at a very detailed level.**
- 2) **Time**




Specific Features of the Study

- Assure the overall coherence of the process from the identification of the changes to the final assessment of costs and burden
- Integrate qualitative and quantitative tools
- Perform in depth case studies - **as proxies** of the actual changes


Mix of Tools

Quantitative	Qualitative
<ul style="list-style-type: none"> • Quantification of the administrative burden/ costs 	<ul style="list-style-type: none"> • Interviews
<ul style="list-style-type: none"> a) The time period covered b) Calculation of time c) Calculation of tariffs d) Frequency 	<ul style="list-style-type: none"> • Focus Groups



Case Study - Scope

- Using the case study **as a laboratory** to test the different scenarios
- Trying to anticipate different interpretation / options of implementation
- Verifying the feasibility of possible mitigation measures
- Approx. 8 case studies (each national level, programme level and beneficiaries)



Case Study - Structure

- 1) Start-up meeting with the relevant programme / national authorities.
- 2) Personal interviews with the officials of the relevant authorities (national authorities, MAs, CAs, AAs, intermediate bodies, sector managers)
- 3) Personal interviews with the beneficiaries
- 4) Focus group

Additional intelligence from other programmes under EU shared management policies or other national experiences.



UNIUNEA EUROPEANĂ

GUVERNUL ROMÂNIEI

INSTRUMENTE STRUCTURALE
2007-2013

Challenges, Risks and Mitigation

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9




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Internal challenges

- The methodological exercise is complex due to:
 - Lack of similar experience
 - “History of the future”
- Time:
- new regulation: no stable picture



External challenges

- The work on the field could be harmed by:
 - National MAs are overstressed by studies and evaluations
 - Sensitivity
 - Specific interests

Risks and Mitigation

RISK	Mitigation Measures
<ul style="list-style-type: none">• Time:	<ul style="list-style-type: none">• Anticipate Pilot Case• Case study a “laboratory”• Add HR to initial interviews

Risks and Mitigation

RISK

- Methodology

Mitigation Measures

- Mix of tools and triggering information
- Met. is consistent with the international orientations (OECD)
- Advisory Board
- Steering Committee

Risks and Mitigation

Risk

- Limits of quantity/ quality or coherence of information from previous studies

Mitigation measure

- Primary data sources for “Regional governance in the context of globalisation”
- Immediate check for “Feasibility study on the recommendation of the implementation of central clearing houses in cohesion policy”
- Collection of information from the ground
- Availability to open discuss

Risks and Mitigation

Risk

- Lack of cooperation with national/ regional authorities

Mitigation measure

- Participative approach
- Long cooperation track-record (considered for the selection of case studies)

Risks and Mitigation

Risk

- Insufficient data collection

Mitigation measure

- Additional intelligence from non-ERDF experience
- Cross-matched quantitative and qualitative tools

Risks and Mitigation

Risk

- Unreliability of the estimates

Mitigation measure

- Drawing on data collected and estimates of the previous studies
- Involvement of national experts