



UNIUNEA EUROPEANĂ



Instrumente Structurale
2014-2020

IMPROVING M&E CAPACITY IN THE CONTEXT OF EU-FUNDED PROGRAMS IN ROMANIA (2021-2027)

ACTION PLAN



WORLD BANK GROUP

March 30th, 2021

ACTION PLAN – MONITORING (1)

Support for decision makers

Develop and implement an experience exchange program for decision makers
Provide trainings to high-level decision makers and MC members
Provide trainings to a dedicated pool of staff working close to decision makers
Support an increased engagement of MC members in the monitoring and implementation of the OPs
Design communication tools focusing more on results orientation
Improve the design and accessibility of reports generated by the IT systems

MIEP
MAs
IBs
MPWDA
Other TAs

Indicators

Ensure a robust and unitary process of drafting additional indicators
Prepare comprehensive, unambiguous and unitary guidance on indicators at OP level
Provide a training program on indicators to staff and beneficiaries
Evaluate correctness of indicators periodically
Enable indicators monitoring by means of data visualisation

MIEP
MAs
IBs
Other TAs

IT systems

Launch improved SMIS system as soon as OPs are approved
Interoperate SMIS with other ESIF IT systems
Interoperate SMIS with relevant national databases/ registries
Provide trainings/ tutorials to the actors using ESIF IT systems (incl. beneficiaries)
Set-up a system for easy identification of needs for developing the IT systems

MIEP
MAs
IBs
MPWDA
Other TAs
Ministries/
agencies

ACTION PLAN – MONITORING (2)

Simplification of M&E procedures and data collection & risk management

Simplify MA's and IB's M&E operational procedures
Develop unitary M&E reporting formats/ templates for beneficiaries
Mainstream simplification practices introduced during the COVID-19 pandemics
Develop a set of criteria to assess risk related to indicators' achievement
Improve SCO awareness and peer-to-peer learning to maximize the use of SCOs
Developing a SCO adoption plan at fund level

MIEP
MAs
IBs
WG (PA level)
EU SCO network

Coordination between OP structures

Revisit and strengthen current coordination structures
Ensure better alignment between ESIF and relevant national strategies

MIEP
MAs
IBs
WG (PA level)
Ministries/
agencies

Support for beneficiaries

Improve beneficiary guidance tools in relation to monitoring and reporting, employing a unitary approach across OPs
Deliver training on monitoring for beneficiaries
Embed results orientation at project level by reviewing application form templates and evaluation criteria, and by updating guidance for evaluators to observe results orientation

MIEP
MAs
IBs
MPWDA

ACTION PLAN – EVALUATION

Evaluation Plans

Elaborate an overall guidance on drafting evaluation plans
Prepare evaluation plans with the participation of MAs and IBs to increase ownership and usefulness
Use the existing resources (reports, projects outputs) in support of data collection (e.g. SIPOCA State of Nation Project)

MIEP
MAs
MPWDA

Evaluation structures

Create OP level evaluation units in each relevant MA under the direct coordination of the general directors

MAs
Evaluation
WG

Dissemination of evaluation results

Improve the quality of the evaluation reports
Improve way evaluation findings are communicated to relevant stakeholders
Provide voting rights to the head of the Evaluation Unit in the MC
Raise awareness on evaluation at the level of MA/IB staff

MAs
Evaluation
WG

M&E staff skills development

Design and deliver a comprehensive, coordinated program of continuous and regular training for MEIP/ MAs/ IBs / staff directly involved in M&E tasks
Design an induction training package
Develop a dedicated M&E e-learning platform for staff and beneficiaries

MIEP
MAs
IBs
MPWDA
WG (PA level)

ACTION PLAN – WORLD BANK SUPPORT

Support for decision makers

Exchange program design, facilitating contacts with other MS, results assessment
Training needs assessment, program design, training rollout, results assessment
(*training of high level decision makers and supporting staff*)
Review existing communication materials and design new ones
Design report templates (for SMIS)

Indicators

Define additional indicators based on identified gaps in logic of intervention
Provide TA on request on selected indicators (quantification, etc)
Develop guidance materials
Design and roll-out training program on indicators and assess results
Evaluate indicators periodically.
Design indicators dashboard

IT systems

Analysis of options and databases to interoperate with SMIS
Design system for easy identification of needs

Simplification of M&E procedures and data collection/ reporting formats and introduction of risk management

Review of M&E procedures and identification of options for improvement
Identification of practices from other MS
Development of risk management criteria on indicators 'achievement and update guidance materials
Explore options for developing SCO networks (ESF and/or ERDF) and facilitate drafting of a SCO adoption plan

ACTION PLAN – WORLD BANK SUPPORT

Coordination between OP structures

Development of tools and surveys
Identification of relevant information flows between ESIF and national strategies

Support for beneficiaries

Prepare standard guidance package and templates regarding monitoring and reporting
Design training program and materials
Review application forms and evaluation criteria (result-orientation)

Evaluation Plans

Develop unitary guidance on drafting evaluation plans
Review OPs' evaluation plans

Evaluation Structures

Support on drafting institutional responsibilities (ROF) and staff job descriptions

Dissemination of evaluation results

Draft ToR templates and guidance on streamlining evaluation reports
Draft guidance on communicating evaluation results

M&E staff skills development

Conduct training needs assessment, program design, training roll-out and results assessment
Develop training induction package



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Thank you!