Table of content

LIST OF ACRONYMS	6
EXECUTIVE SUMMARY	7
CHAPTER 1 INTRODUCTION	9
 1.1. CONTEXT OF THE PROJECT 1.2. DEFINITION OF EVALUATION CULTURE AND ITS DIMENSION	
CHAPTER 2 THIRD ANNUAL MEASUREMENT OF EVALUATION CULTURE	16
 2.1. REVISED METHODOLOGY	
CHAPTER 3 ANALYSIS OF KAI 1.2 "EVALUATION" OF OPTA	40
 3.1. OVERVIEW OF THE METHODOLOGY	40 41 42
CHAPTER 4 OVERALL CONCLUSIONS AND RECOMMENDATIONS	50
ANNEXES	57
ANNEX 1 - DOCUMENTS ANALYZED	58
ANNEX 2 - EVALUATION REPORTS PLANNED THROUGH MEPS AND THEIR AVAILABILITY ON T EVALUATION LIBRARY ANNEX 3 - MASTER QUESTIONNAIRE DISTRIBUTED TO THE MEMBERS OF THE RESEARCH PAN	63
THROUGH THE E-SURVEY TOOL	
ANNEX 4 - NUMBER OF RESPONDENTS TO THE E-SURVEY	85
ANNEX 5 - INTERNATIONAL BENCHMARKING QUESTIONNAIRE	86
ANNEX 6 - FOCUS GROUP WITH ASSOCIATION FOR THE DEVELOPMENT OF EVALUATION IN ROMANIA (ADER)	87
ANNEX 7 - VALIDATION FOCUS GROUP ON PRELIMINARY MEASUREMENT RESULTS	88
ANNEX 8 - DISSEMINATION EVENT	90
ANNEX 9 - FACTSHEET ON REGULATORY IMPACT ASSESSMENT (RIA)	92
ANNEX 10 - SCORING METHODOLOGY FOR ICE	95
ANNEX 11 - SCORING METHODOLOGY FOR IMPACT OF KAI 1.2	131

List of Tables and Figures

Figure 1 – The Evaluation Culture Measurement Index Framework	16
Figure 2 - Overall Index and results by dimensions	10
Figure 3 – Results of evaluation culture by criteria	19
Figure 4 – The architecture of the evaluation, by sub criteria	21
Figure 5 – Financial and Human Resources allocated to Evaluation, by sub-criteria	21
Figure 6 – Quality of the monitoring system, by sub-criteria	22
Figure 7 – Evaluation function efficiency and effectiveness, by sub-criteria	23
Figure 8 – Socio-economic data availability and reliability, by sub-criteria	23
Figure 9 – Availability and quality of evaluation expertise, by sub-criteria	24 25
Figure 10 – Use of evaluation results, by sub-criteria	25
Figure 10 – Ose of evaluation results, by sub-criteria	20
	28 28
Figure 12 – Civil society and mass media, by sub-criteria	
Figure 13 – Results by Operational Programme	30
Figure 14 – ECI achieved score – comparison between measurement cycles at dimension level	31
Figure 15 – ECI achieved score under the criterion 1 – comparison between measurement cycles at sub-criteria leve	
Figure 16 – ECI achieved score under the criterion 2 – comparison between measurement cycles at sub-criteria leve	
Figure 17 – ECI achieved score under the criterion 3 – comparison between measurement cycles at sub-criteria leve	
Figure 18 – ECI achieved score under the criterion 4 – comparison between measurement cycles at sub-criteria leve	
Figure 19 – ECI achieved score under the criterion 5 – comparison between measurement cycles at sub-criteria leve	21 34
Figure 20 – ECI achieved score under the criterion 6 – comparison between measurement cycles at sub-criteria leve	21 34
Figure 21 – ECI achieved score under the criterion 7 – comparison between measurement cycles at sub-criteria leve	21 35
Figure 22 – ECI achieved score under the criterion 8 – comparison between measurement cycles at sub-criteria leve	21 35
Figure 23 – ECI achieved score under the criterion 9 – comparison between measurement cycles at sub-criteria leve	21 36
Figure 24 – ECI achieved score under the criterion 10 – comparison between measurement cycles at sub-criteria lev	vel36
Figure 25 – ECI achieved score under the criterion 11 – comparison between measurement cycles at sub-criteria lev	vel37
Figure 26 – ECI achieved score under the criterion 12 – comparison between measurement cycles at sub-criteria lev	vel37
Figure 27 – ECI achieved score under the criterion 13 – comparison between measurement cycles at sub-criteria lev	vel 38
Figure 28 – ECI achieved score under the criterion 14 – comparison between measurement cycles at sub-criteria lev	vel 38
Figure 29 – ECI achieved score under the criterion 15 – comparison between measurement cycles at sub-criteria lev	vel 39
Figure 30 – ECI achieved score under the criterion 16 – comparison between measurement cycles at sub-criteria lev	vel 39
Figure 31 – Overall impact of KAI 1.2, by dimensions	41
Figure 32 – Impact of KAI 1.2, by criteria	41
Figure 33 – The architecture of the evaluation: impact of KAI 1.2	42
Figure 34 – Financial and Human Resources allocated to Evaluation: impact of KAI 1.2	43
Figure 35 – Quality of monitoring system: impact of KAI 1.2	43
Figure 36 – Evaluation function efficiency and effectiveness: impact of KAI 1.2	44
Figure 37 – Availability and quality of evaluation expertise: impact of KAI 1.2	45
Figure 38 – Use of evaluation outputs: impact of KAI 1.2	46
Figure 39 – Civil society and mass media: impact of KAI 1.2	48
Figure 40 – KAI achieved score – comparison between measurement cycles at dimension level	49
Figure 41 – Structure of conclusions and recommendations table	
Figure 41 – Structure of conclusions and recommendations table Figure 42 – Number of respondents to the e-survey	50 85
Figure 43 - Regulatory policy cycle and better regulation instruments	94

Table 1 - Evaluation Culture and Evaluation Capacity: key elements	12
Table 2 – ECI: sources of information	17
Table 3 – "Top Performing" and "Least Performing" Criteria	19
Table 4 – Impact of KAI 1.2: sources of information	40
Table 5 - Conclusions of the annual measurement and recommendations for improvement	51
Table 6 – Regulatory Impact Assessment analytical steps	93

List of Acronyms

EC	European Commission
ECI	Evaluation Culture Measurement Index
ECU	Evaluation Central Unit
ESF	European Social Fund
ESIF	European Structural and Investment Funds
ESC	Evaluation Steering Committee
EU	European Union
EQ	Evaluation Question
EWG	Evaluation Working Group
KAI	Key Area of Intervention
IB	Intermediate Bodies
MA	Managing Authority
M&E	Monitoring and Evaluation
MEF	Ministry of European Funds
MU	Measurement Unit
NGO	Non-Government Organisation
NIS	National Institute for Statistics
NSRF	National Strategic Reference Framework
OP	Operational Programme
PA	Partnership Agreement
RIA	Regulatory Impact Assessment